

Administration for Children and Families

Administration on Children, Youth and Families

Child Welfare - Early Education Partnerships to Expand Protective Factors for Children with Child Welfare Involvement

HHS-2012-ACF-ACYF-CO-0315

Application Due Date: 06/11/2012

Child Welfare - Early Education Partnerships to Expand Protective Factors for Children with Child Welfare Involvement

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Factors for Children with Child Welfare Involvement

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Notice: On January 1, 2012, the Administration for Children and Families implemented required electronic application submission via www.Grants.gov for discretionary grant applications. (76 Fed. Reg. 66721-66723, October 27, 2011, Memory Grant Applications). Please see Section III.3. Disqualification Factors, Section IV.2. Content and Form of Application Submission and Application Submission Options, and Section IV.3. Explanation of Due Dates and Times for information on electronic application submission and the availability of exemptions allowing applicants to submit applications in paper format.

Executive Summary:

The purpose of this Funding Opportunity Announcement (FOA) is to solicit proposals for projects to improve the socio-emotional and behavioral well-being of infants and young children, ages birth to 5 years old, and their families, through collaborative service delivery. Specifically, these 24-month grant projects will build infrastructure capacity between State, local, or tribal child welfare agencies and early childhood systems to ensure that infants and young children who are in or at-risk of entering into foster care have access to comprehensive, high-quality early care and education services. Projects also will promote and utilize multi-disciplinary interventions that build on protective factors and mediate the effects of adverse experiences. The target population includes the range of children across the child welfare spectrum (from prevention to permanency), including children that are at-risk of being reported to child welfare, have been reported to child welfare, are in child welfare custody, reside in in-home care, reside in out-of-home care, are receiving post-adoption services, or any combination thereof. Applicants will be required to demonstrate commitment of the appropriate State, local, or tribal child welfare agency and an appropriate early care and education agency(ies) to undertake the proposed work under this funding opportunity. These projects may develop new models or replicate existing models of collaborative policies, procedures, and/or practices for identifying and addressing the early care and educational needs of this population. The lessons from these initiatives will inform the field of strategies to support the optimal development of infants and young children in or at risk of entering foster care by providing continuous comprehensive, high-quality early care and education services.

The Adoption Opportunities program eliminates barriers to adoption and helps to find permanent homes for children, particularly those with special needs, who would benefit by adoption. In the *Report to Congress on Barriers and Success Factors in Adoptions from Foster Care: Perspectives of Families and Staff Supported by the Adoption Opportunities Program*, parents who finalized their adoptions reported that at the time of placement, the child issues they considered most challenging were medical needs and having a history of abuse and neglect prior to adoption. Other challenging child issues that families mentioned were ADHD, educational needs, behavioral problems, and prenatal drug or alcohol exposure. Many Federal

agencies, States, and tribes have engaged in activities to specifically address the capacity of early childhood programs to support families and prevent child maltreatment. Yet, integrating the critical concepts from early brain research into State policy and program development among child-serving agencies remains challenging. This funding opportunity provides States, tribes, and localities the opportunity to address these challenges.

I. Funding Opportunity Description

Statutory Authority

Awards made under this announcement are authorized by the Adoption Opportunities Program, section 203 (42 U.S.C. Section 5113) of the Child Abuse Prevention and Treatment and Adoption Reform Act of 1978 (Pub. L. 95-266), as amended by the Keeping Children and Families Safe Act of 2003 (Pub. L. 108-36) and the CAPTA Reauthorization Act of 2010 (Pub.L. 111-320).

Description

Purpose

Research supports the knowledge base about the consequences of early maltreatment of infants and young children who are at-risk of abuse and neglect and how increased protective factors mediate the effects of adverse experiences and enhance well-being of children and families. Well-being can be conceptualized as improving social and emotional functioning to allow children to be successful during childhood and into adulthood and ensuring families have the ability to create secure and responsive environments.

The purpose of this FOA is to solicit applications for proposed projects to address the challenge of improving the socio-emotional and behavioral well-being of infants and young children, ages birth to 5 years old, and their families, through collaborative service delivery. Specifically, these 24-month grant projects will build infrastructure capacity between State, local, or tribal child welfare agencies and early childhood systems. Projects will maximize the identification, enrollment, attendance, and supports of infants and young children ages birth to 5 years old who are in or are at-risk of entering into foster care into comprehensive, high-quality early care and education services. The Administration for Children, Youth and Families (ACYF), Children's Bureau (CB) anticipates that these projects will help:

- Foster strategic coordination and institutionalized communication among public child welfare, early childhood, and community organizations, and families with infants and young children;
- Support the development of policies and/or procedures to increase the identification, enrollment, and attendance of infants and young children in or at risk of entering into foster care into comprehensive, high-quality early care and education services;
- Promote the awareness and utilization of multi-disciplinary interventions and quality practice that increase protective factors and decrease risk factors to improve developmental outcomes and prevent subsequent child maltreatment for children, ages birth to 5 years, and their families;
- Promote the development of policy, quality practice, and other strategies across systems aimed at increasing parental protective factors, developing children's resiliency, and mitigating the effects of childhood trauma;
- Promote awareness of how adverse childhood experiences increase the risk of poor child health and developmental and educational outcomes, and develop/enhance services to address the well-being of children, birth to 5 years old; and
- Collectively disseminate findings and support knowledge transfer from these projects to the field.

Through this funding opportunity, communities will build infrastructure to better address barriers to permanency and to enhance their capacity to deliver multi-disciplinary interventions. Infrastructure building activities may include:

• Foundation infrastructure (planning and collaboration);

- Implementation infrastructure (operations and workforce development); and
- Sustaining infrastructure (communications, building support, and evaluation). (Del Grosso et al., in review, & Hargreaves & Cole, in review)

These projects may develop new models or replicate existing models of collaborative policies, procedures, and/or practices for identifying and addressing the early educational needs of this population. The lessons from these initiatives will inform the field of strategies to support the optimal development of infants and young children at risk of entering or currently in foster care through the provision of continuous comprehensive, high-quality early care and education services.

Ensuring the Well-Being of Vulnerable Children and Families

ACYF is committed to facilitating healing and recovery and promoting the social and emotional well-being of children who have experienced maltreatment, exposure to violence, and/or trauma. This FOA is designed to ensure that effective interventions are in place to build skills and capacities that contribute to the healthy, positive, and productive functioning of children and youth into adulthood.

Children who have experienced maltreatment, exposure to violence, and/or trauma are impacted along several domains, each of which must be addressed in order to foster social and emotional well-being and promote healthy, positive functioning:

- Understanding Experiences: A fundamental aspect of the human experience is the development of a world view through which one's experiences are understood. Whether that perspective is generally positive or negative impacts how experiences are interpreted and integrated. For example, one is more likely to approach a challenge as a surmountable, temporary obstacle if his or her frame includes a sense that "things will turn out alright." On the contrary, negative experiences can color how future experiences are understood. Ongoing experiences of abuse might lead children to believe they deserve to be maltreated and affect their ability to enter into and stay engaged in safe and healthy relationships. Interventions should seek to address how young people frame what has happened to them in the past and their beliefs about the future.
- **Developmental Tasks**: People grow physically and psychosocially along a fairly predictable course, encountering normal challenges and establishing competencies as they pass from one developmental stage to another. However, adverse events have a marked effect on the trajectory of normal social and emotional development, delaying the growth of certain capacities, and, in many cases, accelerating the maturation of others. Intervention strategies must be attuned to the developmental impact of negative experiences and address related strengths and deficits to ensure children and youth develop along a healthy trajectory.
- Coping Strategies: The methods that young people develop to manage challenges both large and small are learned in childhood, honed in adolescence, and practiced in adulthood. Those who have been presented with healthy stressors and opportunities to overcome them with appropriate encouragement and support are more likely to have an array of positive, productive coping strategies available to them as they go through life. For children who grow up in unsafe, unpredictable environments, the coping strategies that may have protected them in that context may not be appropriate for safer, more regulated situations. Interventions should help children and youth transform maladaptive coping methods into healthier, more productive strategies.
- **Protective Factors**: A wealth of research has demonstrated that the presence of certain contextual factors (e.g., supportive relatives, involvement in after-school activities) and characteristics (e.g., self-esteem, relationship skills) can moderate the impacts of past and future negative experiences. These protective factors are fundamental to resilience; building them is integral to successful intervention with children, youth, and families.

The skills and capacities in these areas support children and youth as challenges, risks, and opportunities arise. In particular, each domain impacts the capacity of young people to establish and maintain positive relationships with caring adults and supportive peers. The necessity of these relationships to social and

emotional well-being and lifelong success in school, community, and at home cannot be overstated and should be integral to all interventions with vulnerable children and youth. Additionally, building these skills and capacities through the implementation of effective interventions will ready children, youth, and families for positive permanency outcomes.

An important component of promoting social and emotional well-being includes addressing the impact of trauma, which can have a profound effect on the overall functioning of children and youth. ACYF promotes a trauma-informed approach, which involves understanding and responding to the symptoms of chronic interpersonal trauma and traumatic stress across the domains outlined earlier, as well as the behavioral and mental health sequelae of trauma.

ACYF anticipates a continued focus on social and emotional well-being as a critical component of its overall mission to ensure the safety, permanency, and well-being of children.

Background

Children between the ages of birth to 3 years old are uniquely vulnerable to maltreatment. In Federal Fiscal Year (FY) 2009, these children accounted for 33 percent of the victims of abuse and neglect. Children in this age group were victimized at a rate of 13.6 per 1,000 compared to rates of 9.7 per 1,000 for children 4 to 7 years and 8.1 per 1,000 for children 8 to 11 years (U.S. Department of Health and Human Services, Administration on Children, Youth and Families, *Child Maltreatment 2009*).

Very young children are now more likely to be brought into foster care than ever before. Infants and toddlers have been identified as one of the fastest growing groups being served by child welfare and child protective services (Wulcyzn, Barth, Yuan, Jones-Harden, & Landsverk, 2005). In FY 2009, 37 percent of children who entered out-of-home care were 3 or younger. Of this group almost half (45 percent) were under 1 year old (U.S. Department of Health and Human Services, Administration on Children, Youth and Families, *The AFCARS Report: Preliminary FY 2009 Estimates*).

Head Start Program Information Report (PIR) Enrollment Statistics from 2008-2009 show that 14,639 of the children who received Head Start and Early Head Start (HS/EHS) services during this time were eligible because of their status as foster children. This figure represents 9.2 percent of American children ages birth to 5 years who were in foster care on September 30, 2008 (AFCARS, 2008). Given this information, HS/EHS programs and their local public child welfare agencies have been encouraged to pursue active partnerships to jointly develop appropriate strategies relative to their community's specific needs.

On July 28, 2010, ACF-IM-HS-10-04 was sent to HS/EHS Grantees and Delegate Agencies to reinforce the commitment of the Office of Head Start (OHS) to serve abused and neglected children through its grantees and delegate agencies and to provide guidance regarding promising practices in recruiting and serving families involved in the public child welfare system. This Information Memorandum (IM) can be accessed at http://www.acf.hhs.gov/programs/ohs/policy/pdf/im2010/ACF-IM-HS-10-04.pdf. On January 31, 2011, ACYF-CB-IM-11-01 was issued for State and local child welfare agencies to reinforce the commitment of the Children's Bureau (CB), too. This IM can be accessed at http://www.acf.hhs.gov/programs/cb/laws-policies/policy/im/2011/im1101.htm. Applicants are encouraged to review the IMs. The IMs include specific examples and information about how to enhance or expand the service network for children and families involved in the child welfare system and to provide more supplemental services in local communities that could benefit child welfare populations. Examples from the IMs include the following:

- Commit that HS/EHS will review recruitment and selection and policies in order to prioritize enrollment of foster children and children with open child welfare cases, and communicate this policy to the local child welfare agency;
- Jointly establish an agreed upon standardized referral process to HS/EHS programs by the local and/or State child welfare office(s) to be used when making referrals of foster children and other eligible children with an open child welfare case;

- Jointly establish an agreed upon screening protocol for HS/EHS families who are involved in the child welfare system;
- Arrange joint trainings on topics of mutual interest, such as working with high-need families (e.g., families with substance abuse issues, criminal histories, and mental health needs), administering child and family assessment instruments, and the responsibilities of mandated reporters; and
- Designate a liaison between HS/EHS and child welfare and/or consider co-locating staff.

The IMs do not include exhaustive lists of strategies. There are many other approaches that may be effective.

There is strong legislative support for meeting the needs of young children ages birth to 5 years old. With the implementation of the Adoption and Safe Families Act (ASFA) and with renewed emphasis on achieving permanency for children in the child welfare system, finding effective and timely methods to address concurrent family problems and child maltreatment is critical. On December 20, 2010, President Obama signed Public Law 111-320, a new 5-year reauthorization of the Child Abuse Prevention and Treatment Act (CAPTA). The Keeping Children and Families Safe Act of 2003, June 25, 2003, (Pub.L. 108-36) encourages Federal support of child protective services linkages with developmental, mental health, early intervention, and health services related to the evaluation and treatment of maltreated children. As a result, CAPTA State grant eligibility is now tied to several State practices intended to promote access to services for at-risk children. Specifically, CAPTA requires child protective services (CPS) to refer all cases involving substantiated victims of child maltreatment under the age of 3 to Part C of the Federal Individuals with Disabilities Education Act (IDEA) to be evaluated for the receipt of early intervention services such as speech, language, and physical therapy; family counseling and home visits; medical care; nursing; and nutrition services. Additionally, the overarching goal of the Adoption Opportunities Program, as amended by CAPTA Reauthorization Act of 2010 (Pub.L. 111-320), is to sustain or enhance collaborative initiatives that will increase permanency and post-permanency supports. This is highly consistent with various activities specified to reach HS program goals.

Child Development

Over the last decade, research in the neurobiological, behavioral, and social sciences point to the critical importance of early life and early childhood experiences in shaping the developmental outcomes for children in later life. These issues were brought to the forefront in the book *From Neurons to Neighborhoods: The Science of Early Childhood Development* (Shonkoff & Phillips (Eds.), 2000). The report emphasized that "early environments matter and nurturing relationships are essential" (p. 4). It further states that "virtually every aspect of early human development, from the brain's evolving circuitry to the child's capacity for empathy, is affected by the environments and experiences that are encountered in a cumulative fashion, beginning early in the prenatal period and extending throughout the early childhood years" (p. 6). These early years are critical because they are the period of the most rapid development in the areas of brain development, physical growth, motor skills, language formation, emerging self-concept, and social and behavior skills.

Research suggests that exceptionally stressful experiences early in life may have long-term consequences for a child's learning, behavior, and physical and mental health. Researchers differentiate among the different types of stress that may have positive or negative effects on a child's development. "Positive stress" in a child's life (i.e., overcoming the challenges and frustrations of learning a new, difficult task, for instance) can be beneficial. However, severe, uncontrollable, and chronic adversity, which is defined as "toxic stress," can result in detrimental effects on developing brain architecture, as well as on the other systems that help an individual adapt to stressful events (Center on the Developing Child at Harvard University, 2007, National Scientific Council on the Developing Child (2005) Excessive Stress Disrupts the Architecture of the Developing Brain: Working Paper No. 3., Cambridge, MA: Harvard University). These negative outcomes are also confirmed by the findings from the Adverse Childhood Experiences (ACE) Study, which reveals a powerful relationship between emotional experiences as children and adult emotional health, physical health, and major causes of mortality in the United States. The ACE Response

website, which seeks to mobilize responses to ACE across the lifespan, points to the need for service professionals to work together across disciplines to support community-driven change in response to the knowledge that has come from the ACE Study. It also speaks to the importance of integrating ACE knowledge into effective helping approaches, which can lead to cost-savings across the lifespan. Program evaluation may also demonstrate how ACE-informed work can defray the costs of ACE consequences as well as transmission of these experiences to later generations.

Experts agree that programs and resources aimed at preventing child abuse and neglect must start early. Research shows that trauma during the early years affects long-term outcomes by impacting brain development, cognitive functioning, physical regulation, and the ability to form successful relationships. However, protective relationships with care-giving adults can alleviate the effects of early trauma. In fact, early intervention and attention to early development can effectively mitigate negative outcomes. In light of the research on early childhood, infants and young children who are at greatest risk for abuse and neglect are a particularly vulnerable population that need special attention, with an emphasis on continuous quality care experiences. Research on risk and protective factors for the prevention of mental, emotional, and behavioral (MEB) disorders across the life cycle clearly shows the importance of early childhood learning for young children and opportunities for engagement within school and community. Yet even when MEB disorders are recognized, connecting children and their families to services often proves difficult, requiring knowledge of programs and eligibility requirements and persistence in overcoming barriers.

Child Welfare

A recently completed study on the developmental status and early intervention service needs of maltreated children commissioned by the Office of the Assistant Secretary for Planning, Research and Evaluation at the U.S. Department of Health and Human Services (HHS) also confirms the severity of these issues for this population. The literature review from the study points to the fact that many maltreated infants and young children exhibit a variety of physical, cognitive, socio-emotional, relational, and psychological difficulties. Studies reviewed found that significant percentages of maltreated children younger than 3 years old had chronic health problems, growth and fine motor delays, cognitive delays, and speech and language delays. Exposure to harsh parenting practices and child abuse or neglect during the earliest years hinders the healthy social, cognitive, and emotional development of children (Wiggins, Fenichel, & Mann, 2007).

In a secondary analysis of the data from the National Survey of Child and Adolescent Well-Being and the National Early Intervention and Longitudinal Study, researchers found that children birth to 3 years who have been maltreated are at substantial risk of experiencing developmental delays. Moreover, the study found that the proportion of children with measured delays who had substantiated maltreatment reports did not differ significantly between cases where maltreatment was investigated but not substantiated. Finally, young children who were maltreated were reported to have high levels of behavior problems as reported by their caregivers (Barth, Scarborough, Lloyd, Losby, & Mann, 2007). A copy of the report is available at: http://www.acf.hhs.gov/programs/opre/ abuse neglect/nscaw/reports/ need early intervention/early intervention.html.

As a group, families of children who come in contact with the child welfare system often present complex problems that include mental health, substance abuse, family violence, and poverty. Effective child maltreatment prevention efforts need to target the multiple needs of infants, young children, and their families; and need to intervene at multiple levels (e.g., individual, family, community, societal).

Early Childhood Systems

Consistent participation in early childhood education has been associated with higher cognitive functioning, school readiness, and social and emotional development (National Research Council, 2001). Research on the effectiveness and cost-benefits of early childhood programs has identified several interventions and strategies that can help ameliorate or protect against many of the potential negative risk

factors for child maltreatment. Examples of program models that have undergone rigorous evaluations include home visiting, parent education, and early childhood center-based programs. The cumulative evidence from a number of early childhood programs suggests that demonstrated effective programs share some of the following characteristics:

- A theoretical framework that guides how and why services are delivered;
- Identification of a specific target population;
- Effective early identification and screening for health, mental health, behavioral issues, and exposure to family violence or substance abuse for infants and young children and their parents;
- Long-term service delivery (from 6 months to 2 years) and offering weekly contact to participants;
- Utilization of professionals;
- Comprehensive services that can be tailored to the individual needs of families;
- A developmental focus to guide the service delivery strategies;
- Targeted intervention outcomes that focus on skill building for positive parent-child interactions and reducing problematic parenting behavior; and
- Linkages with other formal and informal supportive social, health, and behavioral services in the community (Wiggins et al, 2007; Wulczyn et al, 2005; Schatz, J.N., 2006; Daro & McCurdy, 2007; Schorr & Marchand, 2007).

OHS places a high value on outreach and comprehensive services to families and children with involvement in the public child welfare system, a system which includes preventive, protective, foster care, and adoption services (45 CFR 1340.41 (a)(vi-vii)). Children whose families are served by the child welfare system often are developmentally vulnerable due to trauma stemming from early abuse and neglect as well as from risk factors that commonly co-occur, such as prenatal drug exposure, prematurity, low birth weight, poverty, homelessness, parental depression, and other mental health problems. The comprehensive services offered by HS/EHS programs support children by providing a safe and enriched learning environment while facilitating early identification of developmental delays and access to early intervention, health care, and mental health services. In addition, HS/EHS programs provide a significant source of family support, parent education, and adult development services for parents and other family members.

Foster children who meet program age requirements are automatically eligible for HS/EHS even if the family or foster family income exceeds income guidelines (45 CFR 1305.2(1)). OHS encourages HS/EHS agencies to prioritize children in the public child welfare system when establishing enrollment selection criteria and selecting children and families for HS/EHS services. Children whose custodial parents have an open case with the child welfare system but retain physical custody of their children are not automatically eligible for HS or EHS, but a program may prioritize these children for enrollment due to the level of risk and the needs of the family.

HS/EHS agencies must take an active role in community planning to encourage strong communication, cooperation, and the sharing of information with community partners (45 CFR 1304.41(a)). Further, these agencies must take affirmative steps to establish ongoing collaborative relationships with community organizations, including child welfare agencies and service organizations (45 CFR 1304.41(a)(2)(vi-vi)). For more information about how OHS characterizes high-quality care in early childhood programs, see http://eclkc.ohs.acf.hhs.gov.

Child Care

Children who are in need of "protective services," as defined by the State or territory, are also categorically eligible for Child Care Development Fund (CCDF) subsidy receipt at the discretion of the State or territory (45 CFR 98.20(a)(3)(ii)). CCDF Lead Agencies may prioritize child care subsidies for children in protective services and have initiated innovation partnerships to meet the needs of this population.

Other Early Childhood Systems Initiatives

At the Federal level, a number of interagency efforts to foster greater linkages across early childhood and child welfare have occurred over the last several years. Since the 1980s, the Office on Child Abuse and Neglect (OCAN), located in ACYF's CB, serves as the lead for the Federal Interagency Workgroup on Child Abuse and Neglect, which focuses on a variety of cross-agency efforts related to child maltreatment prevention and early childhood research. Over the last several years, the Health Resources and Services Administration's (HRSA) Maternal and Child Health Bureau (MCHB) has also facilitated an Early Childhood Federal Partners Workgroup with representatives from a number of HHS agencies. More recently, MCHB and ACF are working closely to support the implementation of the new Maternal, Infant and Early Childhood Home Visiting Program. Other Federal agencies have similarly established their own interagency or intra-agency efforts to address the needs of young children.

The Early Head Start/Child Welfare Services initiative was established through a partnership between OHS and CB, with a goal to expand the service network in local communities to meet the needs of this unique population. In FY 2002, grants were awarded to fund 24 demonstration projects. Their findings on building effective, sustainable partnerships with child welfare agencies can be found in the *Early Head Start-Child Welfare Services Initiative Final Synthesis Reports (Volumes 1 and 2)*. These reports describe lessons learned from EHS grantees that participated in a federally funded initiative to promote partnerships with their local public child welfare agencies, and to better serve public child welfare system clients. The IMs previously referenced also reflect the lessons learned through these projects (http://www.acf.hhs.gov/programs/ohs/policy/pdf/im2010/ACF-IM-HS-10-04.pdf and http://www.acf.hhs.gov/programs/cb/laws-policies/policy/im/2011/im1101.htm). Other resources on best practices in recruiting and serving families involved in the public child welfare system can be found in https://celkc.ohs.acf.hhs.gov/hslc/ resources/ECLKC Bookstore/ PDFs/TA9%5B1%5D.pdf.

In FY 2009, CB awarded a grant to the Center for the Study of Social Policy (CSSP) to create the National Quality Improvement Center on Preventing the Abuse and Neglect of Infants and Young Children, hereafter known as the QIC on Early Childhood (QIC-EC). The QIC-EC is a partnership between CSSP; ZERO TO THREE: National Center for Infants, Toddlers, and Families; and the National Alliance of Children's Trust and Prevention Funds. The purpose of this 5-year project is to generate and disseminate robust evidence and new knowledge about program and systems strategies that contribute to child maltreatment prevention and optimal developmental outcomes for infants, young children, and their families. The QIC-EC supports a number of collaborative research and demonstration projects across child abuse prevention, child welfare, early childhood, and other health, education, and social service systems. These research and demonstration projects explore a broad range of issues about gathering child abuse and neglect prevention evidence, how to improve developmental outcomes for infants and young children, what kind of collaborations and systems are effective, and how these efforts can result in better outcomes for young children and their families at greatest risk for child maltreatment. The new knowledge that emerges from the research and demonstration projects will be built around three key components:

- 1. A social-ecological approach to prevention that addresses child maltreatment at multiple levels (individual, family, community, and policy);
- 2. Evidence of effectiveness that integrates professional experience and expertise in the context of families' culture, characteristics, and values with scientifically rigorous methodology; and
- 3. A more thorough understanding of how building protective factors, in addition to reducing risk factors, can reduce maltreatment for young children and their families. Applicants are encouraged to visit the QIC-EC website and review the Literature Review for the Quality Improvement Center on Early Childhood (http://www.qic-ec.org/resources/literature).

Finally, in the last few years, a number of non-Federal early childhood initiatives have been proliferating across the country with support from State, local, business, and foundation funding. For example, CSSP has launched its Strengthening Families Through Early Care and Education initiative, which strives to

support State efforts to build the capacity of early childhood programs to increase protective factors in families to prevent child abuse and neglect. Over the last 10 years, a number of CAPTA Title II Lead Agencies for the Community-Based Child Abuse Prevention Program (CBCAP) have taken on leadership roles in collaborative partnerships with early care and education as part of the Strengthening Families national initiative. Other current early childhood efforts focus on improving the school readiness of young children. For example, the National Governor's Association Center on Best Practices has provided support for grants to 17 States to convene statewide summits on early childhood. This Center has also provided grants to State leaders building comprehensive, coordinated early childhood systems. However, these initiatives are not often focused specifically on addressing the needs of children at the greatest risk of child maltreatment. In addition, comprehensive systems are not yet in place across child welfare and the early childhood research and practice communities. Much more work is needed to bridge the gaps across all these related efforts to promote maximum efficiency and effectiveness in identifying and supporting evidence-based and evidence-informed programs to prevent child abuse and neglect for infants and young children and to minimize its impact when maltreatment occurs.

Tips for Preparing a Competitive Application

It is essential that applicants read the entire announcement package carefully before preparing an application and include all of the required application forms and attachments. The application must reflect a thorough understanding of and support the purpose and objectives of the applicable legislation. Reviewers expect applicants to understand the goals of the legislation and CB's interest in each topic and to address and follow all of the evaluation criteria in ways that demonstrate this understanding. Applications that do not clearly address the evaluation criteria or program requirements generally receive very low scores and are rarely funded.

CB's website (http://www.acf.hhs.gov/programs/cb) provides a wide range of information and links to other relevant websites. Before preparing an application, applicants can learn more about CB's mission and programs by exploring the website.

Project Requirements

NOTE: See Section IV.2. The Project Description/Approach for instructions for applicants.

These 24-month grant projects will build infrastructure capacity between State, local, or tribal child welfare agencies and early childhood systems to ensure that infants and young children, ages birth to 5, who are in or at risk of entering into foster care, have access to comprehensive, high-quality early care and education services through collaborative service delivery. Projects will be required to demonstrate commitment of the appropriate State, local, or tribal child welfare agency and an appropriate early care and education agency(ies) to undertake the proposed work under this funding opportunity.

Funded projects will be expected to demonstrate change in systems functioning to better meet and serve the early care and educational needs of infants and young children, ages birth to 5, and their families. This may include: meaningful involvement of biological, foster, and adoptive parents; kinship care providers and other caregivers, as appropriate; strengthened relationships between child-serving agencies; and improve well-being outcomes. These efforts are expected to build on the current knowledge base about infants and young children who are at risk of abuse and neglect, the consequences of early maltreatment, and how increased protective factors mediate the effects of adverse experiences and enhance well-being of children and families.

These projects may develop new models or replicate existing models of collaborative policies, procedures, and/or practices for identifying and addressing the early educational needs of this population. The lessons from these initiatives will inform the field of strategies to support the optimal development of infants and young children at risk or currently in foster care through the provision of continuous comprehensive, high-quality early care and education services.

Building Infrastructure Capacity

Meaningful partnerships and sustained coordination efforts across agencies and systems are critical to build infrastructure needed to support comprehensive services and care to infants and young children at risk of entering or currently in the child welfare system. This initiative provides an opportunity for child welfare and early care and education systems to work together to bridge the existing knowledge between the development of successful partnerships and collaborations, improved system functioning, and expanded protective factors. Under this funding opportunity, State, local, or tribal child welfare agencies and early childhood system partners may engage in one or more of the following efforts:

- Develop collaborative relationships among child welfare systems, early education systems, and other stakeholders;
- Develop and implement a model for information and data sharing between early education systems and child welfare and other stakeholders (as applicable);
- Promote awareness and implement effective early interventions for young children, ages birth to 5 years old, and their families;
- Develop training, shared data collection methods, interagency forms, procedures, and policies that support collaborative service delivery;
- Develop/enhance services to address the well being of children, birth to 5 years old, especially those with special education needs;
- Develop strategies to support multi-disciplinary decision making and conflict resolution between child welfare and early childhood systems;
- Develop strategies to ensure that caretakers are able to participate fully in the early care and education setting; and/or
- Promote awareness of all such collaborative efforts among community stakeholders as appropriate.

Examples of strategies aimed at promoting the educational stability and improving educational outcomes include, but are not limited to:

- Fostering strategic coordination and institutionalized communication among child welfare and early care and education systems;
- Developing materials and strategies within the early educational setting that teach and prepare administrators, classroom teachers, aides, and others to fully engage in establishing learning environments that understand and can address emotional and behavioral challenges resulting from childhood trauma caused by abuse and neglect. Strategies should be developed to enhance efforts across systems aimed at increasing school protective factors, developing children's resiliency, and mitigating the effects of childhood trauma;
- Establishing multi-disciplinary education teams in which the child welfare agency staff, school personnel, court personnel, behavioral health personnel, and the family can jointly make decisions;
- Developing educational policies, protocols, and information and data-sharing agreements across counties and across the State to minimize disruption;
- Providing resource materials and regular updates regarding collaborative efforts to the legal community, especially judges and guardians ad litem/children's attorneys, to ensure that early care and educational concerns are regularly addressed in judicial hearings and reviews and that attorneys for children are fully informed of policy and practice in order to best inform advocacy;
- Promoting or developing data-sharing capacity utilizing data sharing agreements, integrated databases, or data exchanges across agencies that support or are responsible for the early educational success of children in the child welfare system; and
- Developing models between child welfare and education demonstrating successful and effective rapid child specific recruitment initiatives which utilize technology to inform school personnel and families of the immediate need for a foster home when a child is at risk of being moved to a new community due to a lack of placement resources.

Evaluation

NOTE: See Section IV.2. The Project Description/Evaluation for instructions for applicants.

CB expects these projects to engage in an evaluation of sufficient rigor to demonstrate linkages between project activities and stated objectives. Results from this evaluation are expected to inform programmatic improvements. Efforts will expand the knowledge base on potentially effective strategies for promoting and using collaborative policies, practices, and/or procedures to better serve and enroll children ages birth to 5 years old who are in or at risk of entering foster care into comprehensive, high-quality early childhood and education services. Evaluation results must report relevant outputs and outcomes that appropriately reflect the consequences of the project activities. Where data are available and appropriate, grantees are expected to measure outcomes pre\post of the activity. CB is particularly interested in:

- Factors and strategies associated with successful partnerships and collaborative efforts;
- Organizational and system conditions necessary to support successful implementation;
- Appropriateness of fit between selected interventions and the system and settings into which they are introduced; and
- Sustainability plan.

While these 24-month grants are intended for infrastructure building, project logic models may consider long-term child outcomes that are expected to occur after the funding period.

Grantees will provide CB with a written report at the end of the project detailing evaluation findings, barriers encountered, and noted successes. Grantees in collaboration with each other may produce a comprehensive evaluation report at the conclusion of the project period and present findings to CB and other stakeholders.

Dissemination

CB expects that information and knowledge generated by these projects will be shared with the field and efforts will be made to integrate project knowledge into policy and practice. Grantees will be expected to disseminate strategically and effectively, so their project information and knowledge is received by key target audiences and used as intended to achieve identified dissemination goals. This includes the dissemination of individual project products and findings AND the dissemination of products and findings of all grants funded under this FOA (also referred to as the "grant cluster").

Grantees will be expected to work throughout the course of their projects with Federal Project Officers, the CB T/TA Network, and other projects in this grant cluster to:

- Finalize individual and cluster-wide dissemination goals and objectives;
- Identify and engage with target audiences for dissemination;
- Produce detailed procedures, materials, and other products based on the program evaluation;
- Develop and disseminate summarized/synthesized information about the project;
- Evaluate their dissemination processes and outcomes.

Grantees are expected to disseminate strategically and incorporate dissemination activities into their work. Their dissemination activities will focus on key target audiences, for specific purposes, understanding what the child welfare and early childhood education fields need to know and effectively getting this information to them. Grantees will disseminate their individual project products and findings AND work with the other projects in this grant cluster to disseminate cross-cluster products and findings. Projects will disseminate at appropriate times. They will evaluate the extent to which their target audiences have received project knowledge and used it as intended, and assess the long term impact of dissemination.

Demonstration Projects

Activities funded under this FOA are demonstration projects. At CB a demonstration project is one that puts into place and tests new, unique, or distinctive approaches for delivering services to a specific population.

Demonstration projects may test whether a program or service that has proven successful in one location or setting can work in a different context. Demonstration projects may test a theory, idea, or method that

reflects a new and different way of thinking about service delivery. Demonstration projects may be designed to address the needs of a very specific group of clients or focus on one service component available to all clients. The scope of these projects may be broad and comprehensive or narrow and targeted to specific populations. A demonstration project must:

- Develop and implement an evidence-informed model with specific components or strategies that are based on theory, research, or evaluation data; or replicate or test the transferability of successfully evaluated program models;
- Determine the effectiveness, costs, and benefits of the model and its components or strategies using a rigorous evaluation approach;
- Disseminate project products and findings strategically and effectively and collaborate with other projects in the grant cluster to establish goals; identify and engage with target audiences; produce detailed procedures, materials, and other products based on the programs evaluations; and disseminate information about project activities, products, and findings; and
- Contribute to the evidence base on strategies, practices, and programs that may be used to guide replication, program improvements, systems change, or testing in other settings.

Working with Other CB Discretionary Grant Projects

CB currently funds approximately 300 discretionary grant projects in over 50 different program areas. Through their work with a broad spectrum of populations within the child welfare arena, discretionary grantees develop a wealth of knowledge across numerous program areas. The findings from these programs can be useful in informing the field. Specifically, CB has addressed the important issues related to child welfare and early childhood partnerships to expand protective factors for children with child welfare involvement, including various formulas and issues surrounding discretionary grants. Projects are strongly encouraged to utilize the knowledge being developed by CB discretionary research and demonstration projects and other related Training and Technical Assistance (T/TA) activities when developing proposals in response to this FOA. For more information on CB discretionary grant programs, please see http://www.acf.hhs.gov/programs/cb/programs_fund/index.htm#disc and http://www.acf.hhs.gov/programs/cb/programs_fund/index.htm#disc and http://www.acf.hhs.gov/programs/cb/programs_fund/index.htm#disc and http://basis.caliber.com/cbgrants/ws/library/docs/cb_grants/GrantHome.

References

Del Grosso, P., Hargreaves, M., Paulsell, D., Vogel, C., Strong, D., Zaveri, H., Hague Angus, M., Coffee-Borden, B., Cole, R., & Barrett, K. (In review). *Cross-Site Evaluation of the Supporting Evidence-Based Home Visiting Grantees: Grantees' Efforts to Build Program Infrastructure to Support the Implementation, Scale-up, and Sustainability of Home Visiting Models*. Washington, DC: U.S. Department of Health and Human Services, Administration for Children and Families, Children's Bureau.

Hargreaves, M., & Cole, R. (In review). Building infrastructure capacity to support evidence-based home visiting programs incorporating systems thinking into mixed methods intervention research. Princeton, NJ: Mathematica Policy Research.

II. Award Information

Funding Instrument Type: Grant
Estimated Total Funding: \$2,500,000

Expected Number of Awards: 10

Award Ceiling: \$250,000 Per Budget Period Award Floor: \$25,000 Per Budget Period Average Projected Award Amount: \$250,000 Per Budget Period

Length of Project Periods:

24-month project with two 12-month budget periods

Additional Information on Awards:

Awards made under this announcement are subject to the availability of Federal funds.

Applications requesting an award amount that exceeds the *Award Ceiling* per budget period or per project period, as stated in this section, will be disqualified from competitive review and from funding under this announcement. This disqualification applies only to the *Award Ceiling* listed for the first 12-month budget period for projects with multiple budget periods. If the project and budget period are the same, the disqualification applies to the *Award Ceiling* listed for the project period. Please see *Section III.3*. *Application Disqualification Factors*.

Note: For those programs that require matching or cost sharing, grantees will be held accountable for projected commitments of non-Federal resources in their application budgets and budget justifications, even if the projected commitment exceeds the required amount of match or cost share. A grantee's failure to provide the required matching amount will result in the disallowance of Federal funds.

Please see Section IV.5 Funding Restrictions for limitations on the use of grant funds awarded under this announcement.

III. Eligibility Information

III.1. Eligible Applicants

- State governments
- County governments
- City or township governments
- Independent school districts
- Public and State controlled institutions of higher education
- Native American tribal governments (Federally recognized)
- Native American tribal organizations (other than Federally recognized tribal governments)
- Nonprofits having a 501(c)(3) status with the IRS, other than institutions of higher education
- Nonprofits without 501(c)(3) status with the IRS, other than institutions of early learning and education
- Small businesses
- For-profit organizations other than small businesses

Early Head Start Agencies and Head Start Agencies may apply.

Collaborative efforts are strongly encouraged, but applicants must identify a primary applicant responsible for administering the grant.

If the primary applicant responsible for administering the grant is a non-profit organization or institution of higher education, the applicant must document a strong partnership with the public child welfare agency(ies) with responsibility for administering the child welfare program(s) in the targeted geographical area(s) and courts having jurisdiction over the targeted child welfare population. (See Section IV.2. Project Description for more information about collaboration.)

Individuals, foreign entities, and sole proprietorship organizations are not eligible to compete for, or receive, awards under this announcement. See *Section III.3*. *Other*.

Faith-based and community organizations that meet eligibility requirements are eligible to receive awards under this funding opportunity announcement.

See "Legal Status of Applicant Entity" in Section IV.2 for documentation required to support eligibility.

III.2. Cost Sharing or Matching

Cost Sharing / Matching Requirement: No

III.3. Other

DUNS Number (Universal Identifier) and Central Contractor Registration (CCR) Requirements

DUNS Number Requirement

Data Universal Numbering System (DUNS) Number is the nine-digit, or thirteen-digit (DUNS + 4), number established and assigned by Dun and Bradstreet, Inc. (D&B) to uniquely identify business entities.

All applicants and subrecipients must have a DUNS number at the time of application in order to be considered for a grant or cooperative agreement. A DUNS number is required whether an applicant is submitting a paper application or using the Government-wide electronic portal, www.Grants.gov. A DUNS number is required for every application for a new award or renewal/continuation of an award, including applications or plans under formula, entitlement, and block grant programs. A DUNS number may be acquired at no cost online at http://fedgov.dnb.com/webform. To acquire a DUNS number by phone, contact the D&B Government Customer Response Center:

U.S. and U.S Virgin Islands: 1-866-705-5711 Alaska and Puerto Rico: 1-800-234-3867 (Select Option 2, then Option 1) Monday - Friday 7 a.m. to 8 p.m., CST

The process to request a D-U-N-S Number by telephone will take between 5 and 10 minutes.

Central Contractor Registration (CCR) Requirement

Central Contractor Registration (CCR) is the Federal registrant database and repository into which an entity must provide information required for the conduct of business as a recipient. CCR, managed by the General Services Administration, collects, validates, stores, and disseminates data in support of agency financial assistance missions.

Effective October 1, 2011, HHS required all entities that plan to apply for, and ultimately receive, Federal grant funds from any HHS Agency, or receive subawards directly from recipients of those grant funds to:

- Be registered in the CCR prior to submitting an application or plan;
- Maintain an active CCR registration with current information at all times during which it has an active award or an application or plan under consideration by an OPDIV; and
- Provide its DUNS number in each application or plan it submits to the OPDIV.

ACF is prohibited from making an award until an applicant has complied with these requirements. At the time an award is ready to be made, if the intended recipient has not complied with these requirements, ACF:

- May determine that the applicant is not qualified to receive an award; and
- May use that determination as a basis for making an award to another applicant.

Additionally, all first-tier subaward recipients (i.e., direct subrecipient) must have a DUNS number at the time the subaward is made

CCR registration may be made online at www.ccr.gov or by phone at 1-866-606-8220. CCR registration must be updated annually. CCR registration must be active and maintained with current information at all times during which an organization has an active award or an application under consideration.

Applicants are strongly encouraged to register at the CCR well in advance of the application due date.

The applicant's organization and any partnering organizations collectively have relevant experience and expertise with the administration, development, implementation, management, and evaluation of similar projects related to children ages birth to 5 years and in supporting collaboration among the child welfare, early education, and other relevant child serving agencies. Each participating organization (including partners and/or subcontractors) possesses the organizational capability to fulfill its assigned roles and functions effectively.

APPLICATION DISQUALIFICATION FACTORS

Applications from individuals, foreign entities, or sole proprietorship organizations will be disqualified from competitive review and from funding under this announcement.

Award Ceiling Disqualification

Applications that request an award amount exceeding the *Award Ceiling* per budget period, or per project period, as stated in *Section II. Award Information*, will be disqualified from competitive review and from funding under this announcement. This disqualification applies only to the *Award Ceiling* listed for the first 12-month budget period for projects with multiple budget periods. If the project and budget period are the same, the disqualification applies to the *Award Ceiling* listed for the project period.

Application Submission Disqualifications

Beginning January 1, 2012, ACF requires electronic submission of applications at www.Grants.gov. Applicants that do not have an Internet connection or sufficient computing capacity to upload large documents (files) to the Internet may contact ACF for an exemption that will allow these applicants to submit an application in paper format. Information on requesting an exemption from electronic application submission is found in Section IV.2. Application Submission Options.

The deadline for electronic application submission is 11:59 p.m., ET, on the due date listed in the Overview and in Section IV.3. Submission Dates and Times. Electronic applications submitted to www.Grants.gov after 11:59 p.m., ET, on the due date, as indicated by a dated and time-stamped email from www.Grants.gov, will be disqualified from competitive review and from funding under this announcement. That is, applications submitted to www.Grants.gov, on or after 12:00 a.m., ET, on the day after the due date will be disqualified from competitive review and from funding under this announcement.

Please Note: Applications submitted to www.Grants.gov at any time during the open application period, and prior to the due date and time, which fail the Grants.gov validation check, will not be received at ACF. These applications will not be acknowledged. Applications that fail the Grants.gov

validation check are not transmitted to ACF though they may have been submitted on time.

Each time an application is submitted via www.Grants.gov, the application will receive a new date and time-stamp email. Only those applications with on-time date and time stamps that result in a validated application, which are transmitted to ACF, will be acknowledged.

The deadline for receipt of paper applications is 4:30 p.m., ET, on the due date listed in the *Overview* and in *Section IV.3. Submission Dates and Times*. Paper applications received after 4:30 p.m., ET, on the due date will be disqualified from competitive review and from funding under this announcement.

Paper applications received from applicants that have not requested an exemption from required electronic submission will be disqualified from competitive review and from funding under this announcement. See "Request an Exemption from Required Electronic Application Submission" in Section IV.2. Content and Form of Application Submission.

Applications that are disqualified under any of these circumstances will receive written notification by letter or by email.

Read and observe the formatting instructions for application submissions in *Section IV.2. Content and Form of Application Submission*.

Section IV. Application and Submission Information

IV.1. Address to Request Application Package

CB Operations Center c/o Lux Consulting Group 8405 Colesville Road, Suite 600 Silver Spring, MD 20910

Phone: (866) 796-1591 Email: <u>cb@luxcg.com</u>

Electronic Application Submission:

The electronic application submission package is available at www.Grants.gov.

Applications in Paper Format:

For applicants that have received an exemption to submit applications in paper format, Standard Forms, assurances, and certifications are available at the ACF Funding Opportunities Forms webpage at http://www.acf.hhs.gov/grants/grants_resources.html. See Section IV.2.Request an Exemption from Required Electronic Application Submission if applicants do not have an Internet connection or sufficient computing capacity to upload large documents (files) to www.Grants.gov.

Standard Forms that are compliant with Section 508 of the Rehabilitation Act (29 U.S.C. § 794d): Available at the <u>Grants.gov Forms Repository</u> website and at http://www.whitehouse.gov/omb/grants forms.

Federal Relay Service:

Hearing-impaired and speech-impaired callers may contact the Federal Relay Service for assistance at 1-800-877-8339 (TTY - Text Telephone or ASCII - American Standard Code For Information

Section IV.2. Content and Form of Application Submission

FORMATTING ACF APPLICATIONS

For All ACF Applications:

Authorized Organizational Representative (AOR)

The individual(s), named by the applicant/recipient organization, who is authorized to act for the applicant/recipient and to assume the obligations imposed by the Federal laws, regulations, requirements, and conditions that apply to grant applications or awards.

Each applicant must designate an Authorized Organizational Representative (AOR). An AOR is named by the applicant, and is authorized to act for the applicant, to assume the obligations imposed by the Federal laws, regulations, requirements, and conditions that apply to the grant application or awards.

AOR Authorization is part of the registration process at www.Grants.gov where the AOR will create a short profile and obtain a username and password from the Grants.gov Credential Provider. AORs will only be authorized for the DUNS number registered in the Central Contractor Registration (CCR).

Point of Contact

In addition to the AOR, a point of contact on matters involving the application must also be identified. The point of contact, known as the Project Director or Principal Investigator, should not be identical to the person identified as the AOR. The point of contact must be available to answer any questions pertaining to the application.

Application Checklist

Applicants may refer to *Section VIII*. *Other Information* for a checklist of application requirements that may be used in developing and organizing application materials. Details concerning acknowledgment of received applications are available in *Section IV.3*. *Submission Dates and Times* of this announcement.

Follow the instructions provided in the formatting section to ensure that your application can be printed efficiently and consistently for the competitive review.

Observe page limitations.

All applicants must follow the instructions provided in this section. Be sure to print all attachments (components) on paper and count the number of pages before submission. Keep the printed copy as a hard copy of your application for your files.

Application Package Components

Applications must be divided into the sections listed in the table. (The order in which components are submitted electronically via www.Grants.gov or included in a paper application may not be the same as listed in the table.) Page limitations apply to the Project Description document and the Appendices and the following:

- The Project Summary/Abstract is limited to one single-spaced page.
- The Budget Justification should be no more than 10 single-spaced pages and will not count against page limitations.

| Application Package Components | Page Limitations |
|---------------------------------------------------------|----------------------------------------------------------------------------------|
| Required Standard Forms (SFs) and/or OMB-approved Forms | No page limitations. |
| Required Certifications and Assurances | No page limitations. |
| Project Summary/Abstract | Limited to one single-spaced page. |
| Project Description | Page Limitations and included items are listed later in this section. |
| Budget Justification | No more than 10 single-spaced pages and will not count against page limitations. |
| Proof of Legal Status/Proof of Non-Profit Status | No page limitations. |
| Appendices | Page Limitations and included items are listed later in this section. |

ELECTRONIC APPLICATIONS SUBMITTED VIA www.Grants.gov:

Notice: The Administration for Children and Families has implemented required electronic application submission via www.Grants.gov. Applicants are now required to submit their applications electronically unless they have requested and received an exemption that will allow submission in paper format. See Section IV.2. Application Submission Options.

Electronic applications will only be accepted via www.Grants.gov. ACF will not accept applications submitted via email or via facsimile. Only applications, which pass the Grants.gov validation check, will be acknowledged.

Please read this section carefully before beginning application submission. It is mandatory to follow the instructions provided in this section to ensure that your application can be printed efficiently and consistently for review.

Copies Required

Applicants must submit one complete copy of the application package electronically. Applicants submitting electronic applications need not provide additional copies of their application package.

NOTE: Applications submitted via www.Grants.gov will undergo a validation check. See Section IV.2. Application Submission Options and Section IV.3. Submission Due Dates and Times, Explanation of Due Dates. The validation check can affect whether the application is accepted for review. Applications that fail the www.Grants.gov validation check will not be transmitted to ACF. If the application fails the validation check and is not resubmitted by 11:59 p.m., ET, on the due date, it will be disqualified.

Signatures

Follow the AOR Authorization and E-Biz POC instructions provided at www.Grants.gov.

Required OMB-Approved and Standard Forms (SFs)

<u>www.Grants.gov</u> provides its own protocols for the submission of OMB-approved and Standard Forms (SFs) such as the SF-424 application and budget forms and the SF-P/PSL, Project/Performance Site Location form. See *Section IV.2. Required Forms, Assurances, and Certifications* for required OMB-approved Standard Forms and required assurances and certifications.

Application Package Components

Applications must be divided into the sections listed in the table. It is important that each component is submitted in a separate electronic file. Page limitations apply to the Project Description document and the Appendices and the following:

- The Project Summary/Abstract is limited to one single-spaced page.
- The Budget Justification should be no more than 10 single-spaced pages.

| Application Package Components | Page Limitations |
|---------------------------------------------------------|----------------------------------------------------------------------------------|
| Required Standard Forms (SFs) and/or OMB-approved Forms | No page limitations. |
| Required Certifications and Assurances | No page limitations. |
| Project Summary/Abstract | Limited to one single-spaced page. |
| Project Description | Page Limitations and included items are listed later in this section. |
| Budget Justification | No more than 10 single-spaced pages and will not count against page limitations. |
| Proof of Legal Status/Proof of Non-Profit Status | No page limitations. |
| Appendices | Page Limitations and included items are listed later in this section. |

The required content of the Project Description and any Appendices, and their page limits, are listed later in this section.

With the exception of the required Standard Forms (SFs), all application materials must be submitted formatted so that they will print out onto 8 ½" x 11" white paper with 1-inch margins. All pages of the application component, i.e., Project Description, Budget Justification, Appendices, must be sequentially numbered. Applicants should print all attachments on paper and count the number of pages before submission. Applicants should keep a hard copy of the submitted application package for their files. The font size on any scanned documents must be large enough so that it is readable.

All elements of the application submission, with the exception of the one-page Project Summary/Abstract, the Budget Justification, required Assurances and Certifications, and proof of legal status/non-profit status, must be in double-spaced format in 12-point font. The Project Summary/Abstract is required to be one single-spaced page in 12-point font. The Budget Justification may be single-spaced page in 12-point font and should be no more than 10 pages. The font size on any scanned documents must be large enough so that it is readable.

Applicants must follow the instructions provided in this section:

Carefully observe the file naming conventions required by www.Grants.gov.

Limit file names to 50 characters and do not use special characters (example: &,-,*,%,/,#) including periods (.), blank spaces, and accent marks, within application form fields, and file attachment names. An underscore (_) may be used to separate a file name.

Use only file formats supported by ACF.

It is critical that applicants only submit application components using the supported file formats listed here. Documents in file formats that are not supported by ACF will be removed from the application and

will not be used in the competitive review. This may make the application incomplete and ACF will not make any awards based on an incomplete application.

ACF supports the following file formats:

- Adobe PDF Portable Document Format (.pdf)
- Microsoft Word (.doc or .docx)
- Microsoft Excel (.xls or .xlsx)
- Microsoft PowerPoint (.ppt)
- Corel WordPerfect (.wpd)
- Image Formats (.JPG, .GIF, .TIFF, or .BMP only)

Do not encrypt or password protect the electronic application files!

If ACF cannot access submitted electronic files because they have been encrypted or are password protected, the affected file will be removed from the application and will not be used in the competitive review. This may make the application incomplete and ACF will not make any awards based on an incomplete application.

PAPER APPLICATION SUBMISSIONS:

The following requirements are only applicable to applications submitted in paper format. Applicants must receive an exemption from ACF in order to submit an application in paper format. See Section IV.2. Request an Exemption from Required Electronic Application Submission later in this section under Application Submission Options.

| Application Package Components | Page Limitations |
|---------------------------------------------------------|----------------------------------------------------------------------------------|
| Required Standard Forms (SFs) and/or OMB-approved Forms | No page limitations. |
| Required Certifications and Assurances | No page limitations. |
| Project Summary/Abstract | Limited to one single-spaced page. |
| Project Description | Page Limitations and included items are listed later in this section. |
| Budget Justification | No more than 10 single-spaced pages and will not count against page limitations. |
| Proof of Legal Status/Proof of Non-Profit Status | No page limitations. |
| Appendices | Page Limitations and included items are listed later in this section. |

Copies Required

Applicants must provide one original and two copies of all application materials when submitting an application in paper format.

Signatures

An original signature of the AOR is required only on the original copy of hard copy application submissions. A point of contact on matters involving the application must also be identified on the SF-424 at item 8f. The point of contact, known as the Project Director or Principal Investigator, should not be identical to the person identified as the AOR.

Format Requirements for Paper Applications

All application materials must be submitted on 8 ½" x 11" white paper with 1-inch margins. All pages of the paper application submission must be sequentially numbered. Applicants must follow the instructions provided in this section.

All elements of the application submission, with the exception of the one-page Project Summary/Abstract, the Budget Justification, required Assurances and Certifications, and proof of legal status/non-profit status, must be in double-spaced format in 12-point font. The Project Summary/Abstract is required to be one single-spaced page in 12-point font. The Budget Justification may be single-spaced, in 12-point font, and should be no more than 10 pages. The font size on any scanned documents must be large enough so that it is readable.

All copies of a mailed or hand-delivered paper application must be submitted in a single package. A separate package must be submitted for application under a single funding opportunity. The package must be clearly labeled for the specific funding opportunity it is addressing.

Because each application will be duplicated, do not use or include separate covers, binders, clips, tabs, plastic inserts, maps, brochures, or any other items that cannot be processed easily on a photocopy machine with an automatic feed. Do not bind, clip, staple, or fasten in any way separate subsections of the application, including supporting documentation. Use a clip (not a staple) to securely bind the application together. Applicants are advised that the copies of the application submitted, not the original, will be reproduced by the Federal government for review. Application materials must be one-sided for duplication purposes.

Instructions on the order of assembly for paper application submissions are available under this formatting section.

Addresses for Submission of Paper Applications

See Section IV.6. Other Submission Requirements for addresses for paper application submissions.

Page Limitations for Paper Format Application Submissions

Page limitations do not include OMB-approved Standard Forms (SFs), the one-page Project Summary/Abstract, proof of legal status/non-profit status, required Assurances and Certifications, and the Budget Justification, which should be no more than 10 single-spaced pages.

If an application exceeds the cited page limitation for double-spaced pages in the Project Description or the double-spaced page limitation cited for the Appendices, the extra pages will be removed and will not be reviewed. In addition, if an application narrative is single-spaced and/or one-and-a-half spaced (in whole or in part) the total number of these lines will be doubled. This adjustment may result in an increased total number of pages, which will be removed so that the application conforms to the cited double-spaced page limitation.

The Project Summary/Abstract is limited to one single-spaced page with 12-point font. Any pages over the one-page limit will be removed.

Page Limitations and Content of The Project Description and Appendices for All Application Formats:

Additional Instructions for Electronic and Paper Applications Under this FOA

Organizing the Application. Applicants must follow the general instructions above in the section labeled Application Package Components. In addition, applicants must adhere to the following instructions for organizing the Project Description and Appendices sections of the Application Package under this FOA. Note that the page limit for the Budget Justification section is expanded under this FOA.

Organizing the Project Description and Appendices. Reviewers will use the specific evaluation criteria in *Section V. Application Review Information* of this FOA to review and evaluate each application. The applicant should address each of these specific evaluation criteria in the project description. Applicants should organize their Project Description and Appendices in this sequence so that reviewers can readily find information that directly addresses each of the specific review criteria:

The **Project Description** must include the following items in this order:

- 1. Table of Contents
- 2. Objectives and Need for Assistance
- 3. Approach
- 4. Evaluation
- 5. Organizational Capacity

The **Appendices** must include the following items in this order:

- 1. Logic Model
- 2. Third-party agreements
- 3. Staff and Position Data (include job descriptions and curriculum vita/resumes for proposed project staff)
- 4. Indirect Cost Rate Letter (if applicable)

Page limits. The Project Description and Appendices combined are limited to a total of 100 pages. Under this FOA, the Budget Justification may be expanded to 20 pages.

Formatting. Charts, budget tables, third-party agreements, staff and position data, supplemental letters, and documents, applicants must be in 10-point font or larger and may be single spaced.

Required Forms, Assurances, and Certifications

Applicants seeking grant or cooperative agreement awards under this announcement must submit the listed Standard Forms (SFs), assurances, and certifications with the application. All required Standard Forms, assurances, and certifications are available at ACF Funding Opportunities Forms or at the Grants.gov Forms Repository unless specified otherwise.

| Forms / Assurances / Certifications | Submission Requirement | Notes / Description |
|-------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|
| Protection of Human Subjects Assurance Identification/IRB Certification/Declaration of Exemption (Common Rule) | Submission of the required information and forms is due prior with the application package by the due date listed in the <i>Overview</i> and <i>Section IV.3. Submission Dates and Times</i> . If the information is not available at the time of application, it must be submited prior to | Form is available at http://www.hhs.gov /ohrp/assurances/forms /index.html. |

| | the award of a grant. | |
|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Survey on Ensuring Equal Opportunity for Applicants | Submission is voluntary. Submission may be made with the application by the application due date listed in the <i>Overview</i> and <i>Section IV.3. Submission Dates and Times</i> . Or, it may be submitted prior to the award of a grant. | Non-profit private organizations (not including private universities) are encouraged to submit the survey with their applications. Submission of the survey is voluntary. Applicants applying electronically may submit the survey along with the application as part of an appendix or as a separate document. Hard copy submissions should include the survey in a separate envelope. |
| SF-LLL - Disclosure of Lobbying Activities | If submission of this form is applicable, it is due prior at the time of application. It may also be submitted prior to the award of a grant. | If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the applicant shall complete and submit the SF-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions. Applicants must furnish an executed copy of the Certification Regarding Lobbying prior to award. |
| SF-424A - Budget Information - Non-Construction Programs and SF-424B - Assurances - Non-Construction Programs | Submission is required for all applicants when applying for a non-construction project. Standard Forms must be used. Forms must be submitted by the application due date. | Required for all applications when applying for a non-construction project. By signing and submitting the SF-424B, applicants are making the appropriate certification of their compliance with all Federal statutes relating to nondiscrimination. |
| Certification Regarding Lobbying | Submission required of all applicants with the application package. If it is not submitted with the application package, it may also be submitted prior to the award of a grant. | Submission of this Certification is required for all applications. |

| SF-424 - Application for Federal Assistance | Submission is required for all applicants by the application due date. | Required for all applications. |
|-----------------------------------------------------|------------------------------------------------------------------------|--------------------------------|
| and SF-P/PSL - Project/Performance Site Location(s) | | |

Project Assurances

The applicant's signature on the application constitutes its assurance that it will comply with the following requirements:

- 1. Have the project fully functioning within 90 days following the notification of the award.
- 2. Participate if CB chooses to do a cross-site evaluation or a technical assistance contract that relates to this FOA.
- 3. Submit all performance indicator data, program, evaluation, and financial reports in a timely manner (see *Section VI.3 Reporting*), in the recommended formats (to be provided). CB prefers and will accept the interim and final reports and attachments on disk or electronically using a standard word-processing program; however, grantees are required to provide the original and two copies of project performance progress and final reports.
- 4. Submit an original and two copies of the final program/evaluation report and any program products to CB within 90 days of project end date.
- 5. CB reserves the right to secure and distribute grantee products and materials, including copies of journal articles written by grantees about their grant projects.
- 6. All grantee materials, products, publications, news releases, etc. will include this notice:

Non-Federal Reviewers

Since ACF will be using non-Federal reviewers in the review process, applicants have the option of omitting from the application copies (not the original) specific salary rates or amounts for individuals specified in the application budget as well as Social Security Numbers, if otherwise required for individuals. The copies may include summary salary information. If applicants are submitting their application electronically, ACF will omit the same specific salary rate information from copies made for use during the review and selection process.

The Project Description

The Project Description Overview

The project description provides the majority of information by which an application is evaluated and ranked in competition with other applications for available assistance. The project description should be concise and complete. It should address the activity for which Federal funds are being requested. Supporting documents should be included where they can present information clearly and succinctly. In preparing the project description, information that is responsive to each of the requested evaluation criteria must be provided. Awarding offices use this and other information in making their funding recommendations. It is important, therefore, that this information be included in the application in

a manner that is clear and complete.

General Expectations and Instructions

ACF is particularly interested in specific project descriptions that focus on outcomes and convey strategies for achieving intended performance. Project descriptions are evaluated on the basis of substance and measurable outcomes, not length. Extensive exhibits are not required. Cross-referencing should be used rather than repetition. Supporting information concerning activities that will not be directly funded by the grant or information that does not directly pertain to an integral part of the grant-funded activity should be placed in an appendix.

General Instructions for Preparing a Full Project Description

Introduction

Applicants that are required to submit a full project description shall prepare the project description statement in accordance with the following instructions while being aware of the specified evaluation criteria. The topics listed in this section provide a broad overview of what the project description should include while the Criteria in *Section V.1*. identify the measures that will be used to evaluate applications.

Table of Contents

List the contents of the application including corresponding page numbers.

Project Summary/Abstract

Provide a summary of the application's project description. The summary must be clear, accurate, concise, and without reference to other parts of the application. The abstract must include a brief description of the proposed grant project including the needs to be addressed, the proposed services, and the population group(s) to be served.

Please place the following at the top of the abstract:

- Project Title
- Applicant Name
- Address
- Contact Phone Numbers (Voice, Fax)
- E-Mail Address
- Web Site Address, if applicable

The project abstract must be single-spaced and limited to one page in length.

Objectives And Need For Assistance

Clearly identify the physical, economic, social, financial, institutional, and/or other problem(s) requiring a solution. The need for assistance, including the nature and scope of the problem, must be demonstrated, and the principal and subordinate objectives of the project must be clearly and concisely stated. Supporting documentation, such as letters of support and testimonials from concerned interests other than the applicant, may be included. Any relevant data based on planning studies or needs assessments should be included or referred to in the endnotes/footnotes. Incorporate demographic data and participant/beneficiary information, as needed. In developing the project description, the applicant may volunteer or be requested to provide information on the total range of projects currently being conducted and supported (or to be initiated), some of which may be outside the scope of the funding opportunity announcement.

Approach

Outline a plan of action that describes the scope and detail of how the proposed work will be accomplished. Account for all functions or activities identified in the application. Cite factors that might accelerate or decelerate the work and state your reason for taking the proposed approach rather than other approaches. Describe any unusual features of the project such as design or technological innovations, reductions in cost or time, or extraordinary social and community involvement.

Provide quantitative monthly or quarterly projections of the outcomes to be achieved for each function or activity in such terms as the number of people to be served and the number of activities accomplished. Data may be organized and presented as project tasks and subtasks with their corresponding timelines during the project period. For example, each project task could be assigned to a row in the first column of a grid. Then, a unit of time could be assigned to each subsequent column, beginning with the first unit (i.e., week, month, quarter) of the project and ending with the last. Shading, arrows, or other markings could be used across the applicable grid boxes or cells, representing units of time, to indicate the approximate duration and/or frequency of each task and its start and end dates within the project period.

When accomplishments cannot be quantified by activity or function, list them in chronological order to show the schedule of accomplishments and their target dates.

Provide a list of organizations, cooperating entities, consultants, or other key individuals who will work on the project, along with a short description of the nature of their effort or contribution.

Note: The State, county, or tribal child welfare agency must be the primary applicant or a key partner and will take an active role throughout the length of the project. Additionally, collaborative efforts between a public child welfare and education agency(ies) are required. Applicants must identify a primary applicant responsible for administering the grant. The primary applicant responsible for administering the grant must document commitment from the public child welfare agency(ies) with the responsibility for administering the child welfare program(s) in the targeted geographical area(s) and the relevant education agency(ies) or local school districts in the targeted geographical area. The applicant must also document support of the courts having jurisdiction over the targeted child welfare population and other public/private agencies involved in the proposed work, as appropriate. This documentation must include the following:

- Letter(s) of commitment or Memoranda of Understanding (MOU) from the relevant public child welfare agency(ies) and education agency(ies), which describe, in detail, the roles and responsibilities of the project partner agencies;
- Evidence that the relevant public child welfare agency(ies) and education agency(ies) fully understand andare fully committed to the proposed project and will be fully engaged in the activities that are described in the application;
- Evidence that the relevant public child welfare agency(ies) will follow through on these commitments, regardless of changes in administration, economic status, or other foreseeable factors;
- Any other evidence that would demonstrate the full commitment of the relevant public child welfare agency(ies) and education agency(ies) to make the proposed project a success;
- Letter of commitment from the lead judge of the court(s) having jurisdiction over the targeted child welfare population; and
- Letter(s) of commitment from all other public/private agencies involved in the proposed work.

Note: Applicants are required to include descriptions of ways the project would leverage linkages with other major initiatives aimed at cross-agency systems change in child welfare, education and related systems, such as courts, juvenile justice, substance abuse, mental health, and domestic violence.

Note: Selection for funding will be contingent upon:

- Clear analysis of local data describing the needs of the child welfare population and their families;
- Strong rational and sound justification for the proposed activities and/or infrastructure strategies proposed;
- Convincing linkages between the proposed work and the needs of the target population;
- Proposed plan to develop new models or build on existing efforts to sustain or enhance collaborative policies, procedures, and/or practices;
- Description of roles and evidence of commitment from partner agencies and organizations participating in the proposed work;
- Proposed plan to develop organizational structures to address and resolve problems/weaknesses/unmet needs:
- Presentation of an evaluation plan and method for collecting data and tracking information related to collaborative efforts; and
- Evidence that the proposed project will increase the well-being and permanency outcomes among the target population.

Note: The applicant must describe how they will build infrastructure capacity between State, local, or tribal child welfare agencies and early childhood systems to ensure that infants and young children, ages birth to 5, who are in or at risk of entering into foster care, have access to comprehensive, high-quality early care and education services through collaborative service delivery.

Note: The applicant should describe the ways in which the proposed work will be culturally responsive to the needs of the target population.

Note: The applicant should describe the ways in which the proposed project would enhance the capacity of the child welfare agencies to develop and implement policies and procedures for identifying, coordinating, and providing multi-disciplinary interventions for the target population.

Note: Applicants must describe how projects will incorporate up-to-date knowledge from the research and literature on known effective practices, and will build on current theory, research, evaluation data, and best practices; how projects will be innovative and will create new knowledge or understanding of the issues addresses by this FOA; and how projects will also be likely to yield findings or results about effective strategies for interagency collaboration, and contribute to and promote evaluation, research, and evidence-based practices that may be used to guide replication or testing of these strategies in other settings.

Evaluation

Provide a narrative addressing how the conduct of the project and its results will be evaluated. In addressing the evaluation of results, state what measures will be used to determine the extent to which the project has achieved its stated objectives and the extent to which the accomplishment of objectives can be attributed to the project. Discuss the criteria to be used to evaluate results, and explain the methodology that will be used to determine if the needs identified and discussed are being met and if the project results and benefits are being achieved. With respect to the conduct of the project, define the procedures to be employed to determine whether the project is being conducted in a manner consistent with the work plan presented and discuss the impact of the project's various activities that address the project's effectiveness.

Note: The evaluation must be designed to collect systematic data that will empirically determine the extent to which the project has achieved its stated objectives and the extent to which the accomplishment of the objectives can be attributed to project activities. Evaluation plans must include the analytic method(s) to be used for determining the effectiveness of the strategies and descriptions of data collection tools or assessment instruments if applicable. Both qualitative and quantitative methods are expected.

Through this funding opportunity, applicants are expected to develop capacity for data to measure system functioning. Applicants must consider data elements that best relate to their proposed projects. For

applicants consideration, data may include:

- Increased identification and attendance of infants and young children who are in or at risk of entering foster care into comprehensive, high-quality early care and education services;
- The change in the percentage of children, ages birth to 5 years, who remained in the same early education setting for at least 1 year;
- Improved system functioning;
- The number of trainings and workshops developed and provided to early childhood and child welfare staff;
- The percent of early childhood and child welfare staff who attend trainings and workshops;
- Comparing pre- and post- skill development relative to the training and workshop goals;
- The average number of service referrals pre-/post-implementation of multidisciplinary team decision making;
- The change in staff perceptions of the impact of the activities on increased efficiency and/or capacity; and
- The change in collaborative capacity or engagement of the partners to ensure that infants and young children who are in or at risk of entering into foster care have access to comprehensive, high-quality early care or education services.

At a minimum, the applicant will be expected to conduct a process evaluation of the project.

Note: Grantees that do not have the in-house capacity to conduct an objective evaluation of the project are encouraged to contract with a third-party evaluator specializing in social science or evaluation to conduct the evaluation. It is important that the evaluator has the necessary independence from the project to ensure objectivity. A skilled evaluator can help develop a logic model and assist in designing an evaluation strategy that is appropriate given the goals and objectives of the proposed project. While not required, grantees may expand the scope of the evaluation. For example, grantees may conduct an assessment on the strength of partnerships achieved through this project or build on the process evaluation to include outcome measures to more rigorously evaluate the funded work. Additional assistance may be found in a document titled "Program Manager's Guide to Evaluation." A copy of this document can be accessed at

http://www.acf.hhs.gov/programs/opre/other resrch/pm guide eval/reports/pmguide/pmguide toc.html.

Geographic Location

Describe the precise location of the project and boundaries of the area to be served by the proposed project. Maps or other graphic aids may be attached.

Legal Status of Applicant Entity

Applicants must provide the following documentation of their legal status:

Proof of Non-Profit Status

Non-profit organizations applying for funding are required to submit proof of their non-profit status. Proof of non-profit status is any one of the following:

- A reference to the applicant organization's listing in the IRS's most recent list of tax-exempt organizations described in the IRS Code.
- A copy of a currently valid IRS tax-exemption certificate.
- A statement from a State taxing body, State attorney general, or other appropriate State official certifying that the applicant organization has non-profit status and that none of the net earnings accrue to any private shareholders or individuals.
- A certified copy of the organization's certificate of incorporation or similar document that clearly establishes non-profit status.

• Any of the items in the subparagraphs immediately above for a State or national parent organization and a statement signed by the parent organization that the applicant organization is a local non-profit affiliate.

When applying electronically, proof of non-profit status may be submitted as an attachment; however, proof of non-profit status must be submitted prior to award.

Logic Model

Applicants are expected to use a model for designing and managing their project. A logic model is a tool that presents the conceptual framework for a proposed project and explains the linkages among program elements. While there are many versions of the logic model, they generally summarize the logical connections among the needs that are the focus of the project, project goals and objectives, the target population, project inputs (resources), the proposed activities/processes/outputs directed toward the target population, the expected short- and long-term outcomes the initiative is designed to achieve, and the evaluation plan for measuring the extent to which proposed processes and outcomes actually occur.

Project Sustainability Plan

Provide a plan for sustainability that details how the proposed project approach will create project self-sufficiency and help to ensure that the impact of the project will continue after Federal assistance has ended. The applicant may include information on plans to secure additional financial resources.

Organizational Capacity

- Organizational charts
- Contact persons and telephone numbers
- Documentation of experience in the program area
- Any other pertinent information the applicant deems relevant.

Provide a biographical sketch or resume for each key person appointed. Resumes should be no more than two pages in length. Job descriptions for each vacant key position should be included as well. As new key staff are appointed, biographical sketches or resumes will also be required.

Dissemination Plan

Provide a plan for distributing reports and other project outputs to colleagues and to the public. Applicants must provide a description of the method, volume, and timing of distribution.

Third-Party Agreements

Provide written and signed agreements between grantees and subgrantees, or subcontractors, or other cooperating entities. These agreements must detail the scope of work to be performed, work schedules, remuneration, and other terms and conditions that structure or define the relationship.

The Project Budget and Budget Justification

All applicants are required to submit a project budget and budget justification with their application. The project budget is input on the Budget Information Standard Form, either SF-424A or SF-424C. The budget justification is a line-item detail that includes detailed calculations for "object class categories" identified on the Budget Information Standard Form. Calculations must include estimation methods, quantities, unit costs, and other similar quantitative detail sufficient for the calculation to be duplicated. If matching or cost sharing is a requirement, applicants must include a detailed listing of any funding sources identified in Block 18 of the SF-424 (Application for Federal Assistance).

Project budget Standard Forms and the budget justification will not count toward page limitations; however, the justification should be no more than 10 single-spaced pages with fonts of no less than

12-points.

Special Note: The Consolidated Appropriations Act, 2012 (Pub.L. 112-74), enacted December 23, 2011, limits the salary amount that may be awarded and charged to ACF grants and cooperative agreements. Award funds issued under this announcement may not be used to pay the salary, or any percentage of salary, to an individual at a rate in excess of Executive Level II. The Executive Level II salary of the Federal Executive Pay scale is \$179,700

(http://www.opm.gov/oca/12tables/html/ex.asp). This amount reflects an individual's base salary exclusive of fringe and any income that an individual may be permitted to earn outside of the duties to the applicant organization. This salary limitation also applies to subawards/subcontracts under a ACF grant or cooperative agreement.

Provide a narrative budget justification for each year of the proposed project. The narrative budget justification should describe how the categorical costs are derived. Discuss the necessity, reasonableness, and allocation of the proposed costs.

Note: Allocate sufficient funds in the budget to support required travel:

- Within 3 months after the award, the project director, child welfare liaison (if different from the project director), evaluator and/or other key staff must attend a 2- to 3-day kick-off meeting in Washington, DC.
- The project director, the child welfare agency liaison (if different from the project director) and the evaluator and/or other key staff must attend the annual grantee meeting, usually held in the spring, in Washington, DC.

General

Use the following guidelines for preparing the budget and budget justification. Both Federal and non-Federal resources (when required) shall be detailed and justified in the budget and budget narrative justification. "Federal resources" refers only to the ACF grant funds for which you are applying. "Non-Federal resources" are all other non-ACF Federal and non-Federal resources. It is suggested that budget amounts and computations be presented in a columnar format: first column, object class categories; second column, Federal budget; next column(s), non-Federal budget(s); and last column, total budget. The budget justification should be in a narrative form.

Personnel

Description: Costs of employee salaries and wages.

Justification: Identify the project director or principal investigator, if known at the time of application. For each staff person, provide: the title; time commitment to the project in months; time commitment to the project as a percentage or full-time equivalent; annual salary; grant salary; wage rates; etc. Do not include the costs of consultants, personnel costs of delegate agencies, or of specific project(s) and/or businesses to be financed by the applicant.

Fringe Benefits

Description: Costs of employee fringe benefits unless treated as part of an approved indirect cost rate.

Justification: Provide a breakdown of the amounts and percentages that comprise fringe benefit costs such as health insurance, Federal Insurance Contributions Act (FICA) taxes, retirement insurance, taxes, etc.

Travel

Description: Costs of project-related travel by employees of the applicant organization. (This item does not include costs of consultant travel).

Justification: For each trip show: the total number of traveler(s); travel destination; duration of trip; per diem; mileage allowances, if privately owned vehicles will be used to travel out of town; and other transportation costs and subsistence allowances. If appropriate for this project, travel costs for key staff to attend ACF-sponsored workshops should be detailed in the budget.

Equipment

Description: "Equipment" means an article of nonexpendable, tangible personal property having a useful life of more than one year and an acquisition cost that equals or exceeds the lesser of: (a) the capitalization level established by the organization for the financial statement purposes, or (b) \$5,000. (Note: Acquisition cost means the net invoice unit price of an item of equipment, including the cost of any modifications, attachments, accessories, or auxiliary apparatus necessary to make it usable for the purpose for which it is acquired. Ancillary charges, such as taxes, duty, protective in-transit insurance, freight, and installation, shall be included in, or excluded from, acquisition cost in accordance with the organization's regular written accounting practices.)

Justification: For each type of equipment requested provide: a description of the equipment; the cost per unit; the number of units; the total cost; and a plan for use on the project; as well as use and/or disposal of the equipment after the project ends. An applicant organization that uses its own definition for equipment should provide a copy of its policy, or section of its policy, that includes the equipment definition.

Supplies

Description: Costs of all tangible personal property other than that included under the Equipment category.

Justification: Specify general categories of supplies and their costs. Show computations and provide other information that supports the amount requested.

Contractual

Description: Costs of all contracts for services and goods except for those that belong under other categories such as equipment, supplies, construction, etc. Include third-party evaluation contracts, if applicable, and contracts with secondary recipient organizations, including delegate agencies and specific project(s) and/or businesses to be financed by the applicant.

Justification: Demonstrate that all procurement transactions will be conducted in a manner to provide, to the maximum extent practical, open and free competition. Recipients and subrecipients, other than States that are required to use 45 C.F.R. Part 92 procedures, must justify any anticipated procurement action that is expected to be awarded without competition and exceeds the simplified acquisition threshold fixed at 41 U.S.C. § 403(11), currently set at \$100,000. Recipients may be required to make pre-award review and procurement documents, such as requests for proposals or invitations for bids, independent cost estimates, etc. available to ACF.

Note: Whenever the applicant intends to delegate part of the project to another agency, the applicant must provide a detailed budget and budget narrative for each delegate agency, by agency title, along with the same supporting information referred to in these instructions.

Other

Description: Enter the total of all other costs. Such costs, where applicable and appropriate, may include but are not limited to: local travel; insurance; food; medical and dental costs (noncontractual); professional services costs; space and equipment rentals; printing and publication; computer use; training costs, such as tuition and stipends; staff development costs; and administrative costs.

Justification: Provide computations, a narrative description and a justification for each cost under this category.

Indirect Charges

Description: Total amount of indirect costs. This category should be used only when the applicant currently has an indirect cost rate approved by the Department of Health and Human Services (HHS) or another cognizant Federal agency.

Justification: An applicant that will charge indirect costs to the grant must enclose a copy of the current rate agreement. If the applicant organization is in the process of initially developing or renegotiating a rate, upon notification that an award will be made, it should immediately develop a tentative indirect cost rate proposal based on its most recently completed fiscal year, in accordance with the cognizant agency's guidelines for establishing indirect cost rates, and submit it to the cognizant agency. Applicants awaiting approval of their indirect cost proposals may also request indirect costs. When an indirect cost rate is requested, those costs included in the indirect cost pool should not be charged as direct costs to the grant. Also, if the applicant is requesting a rate that is less than what is allowed under the program, the authorized representative of the applicant organization must submit a signed acknowledgement that the applicant is accepting a lower rate than allowed.

Program Income

Description: The estimated amount of income, if any, expected to be generated from this project.

Justification: Describe the nature, source and anticipated use of program income in the budget or refer to the pages in the application that contain this information.

Paperwork Reduction Disclaimer

As required by the Paperwork Reduction Act, 44 U.S.C. §§ 3501-3520, the public reporting burden for the Project Description is estimated to average 40 hours per response, including the time for reviewing instructions, gathering and maintaining the data needed, and reviewing the collection information. The Project Description information collection is approved under OMB control number 0970-0139, which expires 11/30/2012. An agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a currently valid OMB control number.

Application Submission Options

Electronic Submission via www.Grants.gov

- Electronic applications must be submitted to www.Grants.gov by 11:59 p.m., ET, on the due date.
- A DUNS Number and current registration at the Central Contractor Registry (CCR) are required. DUNS and CCR registration are part of the www.Grants.gov registration process. See "Get Registered" at http://grants.gov/applicants/get registered.jsp.
- ACF will not accept applications via facsimile or email.
- The electronic application can be downloaded from www.Grants.gov.
- It is to an applicant's advantage to submit their applications at least 24 hours in advance of the application due date and time in order to correct any failures found during the application validation

check.

- Electronic submission at www.Grants.gov is two-step process:
 - Submission by the due date and time; and
 - Application validation check.
- Electronically submitted applications will not pass the validation check at Grants.gov if the AOR does not have a current CCR registration and electronic signature credentials.
- Read and observe all application submission requirements provided at http://www.grants.gov/applicants/apply for grants.jsp.
- Observe the formatting requirements and page limitations provided in the *Section IV.2. Formatting ACF Applications* section for electronic applications.
- Carefully read and observe electronic file naming conventions provided in the application submission instructions at http://www.grants.gov/applicants/apply for grants.jsp.
- Use only file formats supported by ACF. See Section IV.2. Formatting ACF Applications.
- Additional guidance on the submission of electronic applications can be found at http://www.grants.gov/assets/Organization Steps Complete Registration.pdf.
- If applicants encounter any technical difficulties in using www.Grants.gov, contact the Grants.gov
 Contact Center at:1-800-518-4726, or by email at support@grants.gov, to report the problem and obtain assistance. Hours of Operation: 24 hours a day, 7 days a week. The Grants.gov Contact
 Center is closed on Federal holidays.
- Applicants should retain Grants.gov Contact Center service ticket number(s) as they may be needed for future reference.
- Applicants that submit their applications electronically should retain a hard copy of their application package.
- Contact with the Grants.gov Contact Center prior to the listed due date and time does not ensure acceptance of your application. If difficulties are encountered, the Grants Management Officer listed in *Section VII. Agency Contacts* will determine whether the submission issues are due to Grants.gov system errors or user error.

Application Validation at www.Grants.gov

After an applicant submits an application, Grants.gov generates a submission receipt via email and also sets the application status to "Received." This receipt verifies the application has been successfully delivered to the Grants.gov system.

Next, Grants.gov verifies the submission is valid by ensuring it does not contain viruses, the funding opportunity announcement is still open, and that the applicant login and applicant DUNS number match. If the submission is valid, Grants.gov generates a submission validation receipt via email and sets the application status to "Validated."

If the application is not validated, the application status is set to "Rejected." The system sends a rejection email notification to the applicant and the applicant must re-submit the application package. See Www.Grants.gov for more information.

Each time an application is submitted, or re-submitted, via <u>www.Grants.gov</u>, the application will receive a new date and time stamp. Only those applications with on-time date and time stamps, which result in a validated application, and is transmitted to ACF, will be acknowledged.

Applicants will be provided with an acknowledgement from www.Grants.gov that the submitted application package has passed, or failed, a series of checks and validations. Applications that are submitted on time that fail the validation check will not be transmitted to ACF and will not be acknowledged.

Request an Exemption from Required Electronic Application Submission

ACF recognizes that some applicants may have limited or no Internet access, and/or limited computer capacity, which may prohibit them from uploading large files to the Internet at www.Grants.gov. To accommodate such applicants, ACF offers an exemption from required electronic submission. The exemption will allow applicants to submit hard copy, paper applications by hand-delivery, applicant courier, overnight/express mail couriers, or by other representatives of the applicant.

To receive an exemption from required electronic application submission, applicants must submit a written request to ACF stating that the applicant qualifies for the exemption for one of two reasons:

- Lack of Internet access or Internet connection, or
- Limited computer capacity that prevents the uploading of large documents (files) to the Internet at www.Grants.gov.

Applicants may request and receive the exemption from required electronic application submission by either.

- Submitting an email request to electronicappexemption@acf.hhs.gov, or
- Sending a written request to the Office of Grants Management Contact listed in *Section VII. Agency Contacts* in this announcement

An exemption is applicable to all applications submitted by the applicant organization during the Federal Fiscal Year (FFY) in which it is received. Applicants need only request an exemption once in a FFY. Applicants will need to request a new exemption from required electronic submission for any succeeding FFY.

Please Note: electronicappexemption@acf.hhs.gov may be used only to request an exemption from required application submission. All other inquiries must be directed to the appropriate Agency Contact listed in *Section VII*. of this announcement. Queries submitted to this email address that make requests for any reason other than a request for an exemption will not be acknowledged or answered.

Exemption requests by email to electronicappexemption@acf.hhs.gov and by postal mail must include:

- Funding Opportunity Announcement Title,
- Funding Opportunity Number (FON),
- The listed Catalog of Federal Domestic Assistance (CFDA) number,
- Name of Applicant Organization and DUNS Number.
- AOR name and contact information,
- Name and contact information of person to be contacted on matters involving the application, and
- The reason for which the applicant is requesting an exemption from electronic application submission. The reason must be either the lack of Internet access or connection, or lack of computer capacity that prevents uploading large documents (files) to the Internet.

Exemption requests must be *received by* ACF no later than two weeks before the application due date, that is, 14 calendar days prior to the application due date listed in the *Overview* and in *Section IV.3. Submission Dates and Times*. If the fourteenth calendar day falls on a weekend or Federal holiday, the due date for receipt of an exemption request will move to the next Federal business day that follows the weekend or Federal holiday.

Applicants may refer to *Section VIII*. *Other Information* for a checklist of application requirements that may be used in developing and organizing application materials. Details concerning acknowledgment of received applications are available in *Section IV.3*. *Submission Dates and Times* of this announcement.

Paper Format Application Submission

An exemption is now required for the submission of paper applications. See "Request an Exemption from Required Electronic Application Submission."

Applicants with exemptions that submit their applications in paper format, by mail or delivery, must submit one original and two copies of the complete application with all attachments. The original and each of the two copies must include all required forms, certifications, assurances, and appendices, be signed by the AOR, and be unbound. The original copy of the application must have original signature(s). See *Section IV.6* of this announcement for address information for paper format application submissions.

Applications submitted in paper format must show a DUNS Number. A DUNS Number is a nine-digit number established and assigned by Dun and Bradstreet, Inc. (D&B) to uniquely identify business entities. A DUNS number may be acquired at no cost online at http://www.dnb.com. To acquire a DUNS number by phone, contact the D&B Government Customer Response Center: U.S. and U.S Virgin Islands: 1-866-705-5711; Alaska and Puerto Rico: 1-800-234-3867 (Select Option 2, then Option 1). Monday through Friday 7 a.m. to 8 p.m., CST.

As of October 1, 2010, all applicants for Federal grants and cooperative agreements, including those that apply in paper format, are required to have Central Contractor Registration (CCR). CCR registration is also required for organizations that will receive subawards under Federal grants and cooperative agreements. CCR registration may be made online at www.ccr.gov or by phone at 1-866-606-8220.

CCR registration must be updated annually from the date of the initial registration. CCR registration is required to be active throughout the period of award. Lack of CCR registration will prevent ACF from making an award to a recommended applicant.

There is the possibility of heavy traffic at the CCR website on application due dates. Applicants are strongly encouraged to register at the CCR well in advance of the application due date. CCR registration must be active and maintained with current information at all times during which an organization has an active award or an application under consideration.

Applicants may refer to *Section VIII*. *Other Information* for a checklist of application requirements that may be used in developing and organizing application materials. Details concerning acknowledgment of received applications are available in *Section IV.3*. *Submission Dates and Times* in this announcement.

IV.3. Submission Dates and Times

Due Date for Applications: 06/11/2012

Explanation of Due Dates

The due date for receipt of applications is listed in the *Overview* section and in this section. See *Section III.3. Application Disqualification Factors*.

Electronic Applications

The deadline for submission of electronic applications via www.Grants.gov is 11:59 p.m., ET, on the due date. Electronic applications submitted at 12:00 a.m., ET, on the day after the due date will be considered late and will be disqualified from competitive review and from funding under this announcement.

Applicants are required to submit their applications electronically via www.Grants.gov unless they received an exemption through the process described in Section IV.2. Request an Exemption from

Required Electronic Application Submission.

ACF does not accommodate transmission of applications by email or facsimile.

Instructions for electronic submission via www.Grants.gov are available at http://www.grants.gov/applicants/apply for grants.jsp.

Please note:

Applications submitted to <u>www.Grants.gov</u> at any time during the open application period, and prior to the due date and time that fail the Grants.gov validation check will not be received at ACF. **These applications will not be acknowledged.** Applications that fail the Grants.gov validation check will not be transmitted to ACF though they may have been submitted on time.

Each time an application is submitted via <u>www.Grants.gov</u>, the application will receive a new date and time-stamp. Only those applications with date and time-stamps that result in a validated application, which is transmitted to ACF, will be acknowledged.

Mailed Paper Format Applications

The deadline for mailed paper applications is 4:30 p.m., ET, on the due date. Mailed paper applications received after the due date and deadline time will be considered late and will be disqualified from competitive review and from funding under this announcement.

Paper format application submissions will be disqualified if the applicant organization has not received an exemption through the process described in *Section IV.2. Request an Exemption from Required Electronic Application Submission*.

Hand-Delivered Paper Format Applications

Applications that are hand-delivered by applicants, applicant couriers, by overnight/express mail couriers, or other representatives of the applicant must be received on, or before, the due date listed in the *Overview* and in this section. These applications must be delivered between the hours of 8:00 a.m. and 4:30 p.m., ET, Monday through Friday (excluding Federal holidays). Applications should be delivered to the address provided in *Section IV.6.Other Submission Requirements*.

Hand-delivered paper applications received after the due date and deadline time will be considered late and will be disqualified from competitive review and from funding under this announcement.

Hand-delivered paper format application submissions will be disqualified if the applicant organization has not received an exemption through the process described in *Section IV.2. Request an Exemption from Required Electronic Application Submission*.

No appeals will be considered for applications classified as late under the following circumstances:

- Applications submitted electronically via www.Grants.gov are considered late when they are dated and time-stamped after the deadline of 11:59 p.m., ET, on the due date.
- Paper format applications received by mail or hand-delivery after 4:30 p.m., ET, on the due date will be classified as late and will be disqualified.
- Paper format applications received from applicant organizations that were not approved for an exemption from required electronic application submission under the process described in *Section IV.2. Request an Exemption from Required Electronic Submission* will be disqualified.

Extensions and/or Waiving Due Date and Receipt Time Requirements

ACF may extend an application due date and receipt time when circumstances make it impossible for applicants to submit their applications on time. These events include natural disasters (floods, hurricanes, tornados, etc.), or when there are widespread disruptions of electrical service, or mail service, or in other rare cases. The determination to extend or waive due date and/or receipt time requirements rests with the Grants Management Officer listed as the Office of Grants Management Contact in Section VII. Agency Contacts

Acknowledgement from www.Grants.gov of an electronic application's submission:

Applicants will receive an initial email upon submission of their application to www.Grants.gov. This email will provide a **Grants.gov Tracking Number**. Applicants should refer to this tracking number in all communication with Grants.gov. The email will also provide a **date and time stamp**, which serves as the official record of the application's submission. The date and time-stamp must reflect a submission time on, or before, 11:59 p.m., ET, on the application due date. Receipt of this email does not indicate that the application is accepted or that is has passed the validation check.

Each time an application is submitted, or resubmitted, via www.Grants.gov, the application will receive a new date and time-stamp. Only those applications with on-time date and time-stamps that result in a validated application, which is transmitted to ACF, will be acknowledged.

Applicants will be provided with an acknowledgement from www.Grants.gov that the submitted application package has passed, or failed, a series of checks and validations. Applications that are submitted on time that fail the validation check will not be transmitted to ACF and will not be acknowledged.

See "What to Expect After Submitting" at www.Grants.gov for more information.

Acknowledgement from ACF of an electronic application's submission:

Applicants will be sent additional email(s) from ACF acknowledging that the application has been retrieved from www.Grants.gov by ACF. Receipt of these emails is not an indication that the application is accepted for competition.

Acknowledgement from ACF of a paper format (hard copy) application's submission:

ACF will not provide acknowledgement of receipt of hard copy application packages submitted via mail or courier services.

IV.4. Intergovernmental Review of Federal Programs

This program is covered under Executive Order (E.O.) 12372, "Intergovernmental Review of Federal Programs," and 45 CFR Part 100, "Intergovernmental Review of Department of Health and Human Services Programs and Activities." Under the Executive Order, States may design their own processes for reviewing and commenting on proposed Federal assistance under covered programs.

Applicants should go to the following URL for the official list of the jurisdictions that have elected to participate in E.O. 12372 http://www.whitehouse.gov/omb/grants_spoc/.

Applicants from participating jurisdictions should contact their SPOC, as soon as possible, to alert them of their prospective applications and to receive instructions on their jurisdiction's procedures. Applicants

must submit all required application materials to the SPOC and indicate the date of submission on the Standard Form (SF) 424 at item 19.

Under 45 CFR 100.8(a)(2), a SPOC has 60 days from the application due date to comment on proposed new awards.

SPOC comments may be submitted directly to ACF to: U.S. Department of Health and Human Services, Administration for Children and Families, Office of Grants Management, Division of Discretionary Grants, 370 L'Enfant Promenade SW., 6th Floor East, Washington, DC 20447.

Entities that meet the eligibility requirements of this announcement are still eligible to apply for a grant even if a State, Territory or Commonwealth, etc., does not have a SPOC or has chosen not to participate in the process. Applicants from non-participating jurisdictions need take no action with regard to E.O. 12372. Applications from Federally-recognized Indian Tribal governments are not subject to E.O. 12372.

IV.5. Funding Restrictions

Costs of organized fund raising, including financial campaigns, endowment drives, solicitation of gifts and bequests, and similar expenses incurred solely to raise capital or obtain contributions, are considered unallowable costs under grants or cooperative agreements awarded under this funding opportunity announcement.

Grant awards will not allow reimbursement of pre-award costs.

Construction is not an allowable activity or expenditure under this grant award.

Purchase of real property is not an allowable activity or expenditure under this grant award.

IV.6. Other Submission Requirements

Submit paper applications to one of the following addresses. See *Section IV.2. Request an Exemption from Required Electronic Application Submission*.

Submission By Mail

CB Operations Center c/o Lux Consulting Group 8405 Colesville Road, Suite 600 Silver Spring, MD 20910

Hand Delivery

CB Operations Center c/o Lux Consulting Group 8405 Colesville Road, Suite 600 Silver Spring, MD 20910

Electronic Submission

See *Section IV.2* for application requirements and for guidance when submitting applications electronically via http://www.Grants.gov.

For all submissions, see Section IV.3 for information on due dates and times.

V. Application Review Information

V.1. Criteria

Applications competing for financial assistance will be reviewed and evaluated using the criteria described in this section. The corresponding point values indicate the relative importance placed on each review criterion. Points will be allocated based on the extent to which the application proposal addresses each of the criteria listed. Applicants should address these criteria in their application materials, particularly in the project description and budget justification, as they are the basis upon which competing applications will be judged during the objective review. The required elements of the project description and budget justification may be found in *Section IV.2* of this announcement.

Objectives and Need for Assistance

Maximum Points: 20

In reviewing the objectives and need for assistance, reviewers will consider the extent to which:

- 1. The application demonstrates an understanding of the goals and objectives of the relevant legislation and this FOA.
- 2. The application demonstrates how the project will contribute to achieving those legislative goals and objectives and the goals stated in this FOA.
- 3. The application presents a clear description of the proposed project, including a clear statement of the goals (i.e., the intended end products of an effective project) and objectives (i.e., measurable steps for reaching these goals) of the proposed project. The proposed project clearly addresses each of the items listed in *Section I. Funding Opportunity Description/Project Requirements* and *Section I. Funding Opportunity Description/Additional Project Requirements*.
- 4. The application demonstrates a thorough understanding of the need for agencies to develop and implement partnerships to support the target population specified in this FOA.
- 5. The application clearly addresses the need for collaborative service delivery between child welfare agencies and other relevant child serving agencies as a means of improving protective factors and reducing known risks for children in or at risk of entering foster care.
- 6. The application clearly defines the geographic and demographic characteristics of the agency's service population and the target population to be affected by the implementation of the proposed project. The application clearly defines how the proposed target population meets the requirements described in this FOA.

Approach Maximum Points: 35

In reviewing the approach, reviewers will consider the extent to which:

- 1. The application provides a reasonable and appropriate timeline for implementing the proposed project, including major milestones and target dates.
- 2. The application describes the factors that could speed or hinder project implementation and explains how these factors would be managed.
- 3. There is a sound and reasonable management plan for achieving the objectives of the proposed project on time and within budget, including clearly defined responsibilities, timeliness, and milestones for accomplishing project tasks and ensuring quality.
- 4. There is a well-defined logic model illustrated through a graphic model and evident throughout the narrative, which will guide the proposed project. The logic model demonstrates strong links between proposed inputs and activities and intended short- and long-term outcomes.
- 5. The application demonstrates the proposed project would enhance the capacity of the State and local child welfare agencies to develop and implement effective policies and procedures for identifying, coordinating, and providing multi-disciplinary interventions for the target population in this FOA.
- 6. The application demonstrates the State, county, or tribal child welfare agency is the lead agency

- or a key partner and will take an active role in the project throughout the entire length of the project. The application clearly delineates responsibilities, tasks, and commitment of the child welfare agency.
- 7. The application delineates how the proposed project will involve the collaboration of appropriate partners for maximizing the effectiveness of collaborative service delivery. The applicant must demonstrate an effective administration and organizational interface between the applicant and the appropriate State child welfare agency and other child serving agencies. The application must include letters of commitment or MOUs from organizations, agencies, and consultants that will be partners, subcontractors, or collaborators in the proposed project. These documents describe the role of the agency, organization, or consultant and detail specific tasks to be performed.
- 8. The application outlines how the project would be culturally responsive to the target population.
- 9. The application outlines how the design of the proposed project reflects up-to-date knowledge from the research and literature on known effective practices and builds on current theory, research, evaluation data, and best practices. The application reflects how the project is innovative and would contribute to increased knowledge or understanding of the problems and issues addressed by this FOA. The application demonstrates how the project is likely to yield findings or results about effective strategies for interagency collaboration and contribute to and promote evaluation, research, and evidence-based practices that may be used to guide replication or testing of these strategies in other settings.
- 10. The schedule for implementing the project is appropriate in scope and budget.
- 11. The application explains how the proposed project would be integrated into the grantee's ongoing practices with the goal of continuous data-informed partnerships that will improve outcome for the target population.
- 12. The application includes a sound plan for continuing the proposed project beyond the period of Federal funding under this FOA.
- 13. The applicant presents a detailed and sound plan, addressing the factors described in this FOA, for strategically and effectively disseminating project information and findings. The proposed dissemination plan is appropriate in scope and budget.
- 14. The applicant must document commitment from the public child welfare agency(ies) with the responsibility for administering the child welfare program(s) in the targeted geographical area(s) and the relevant education agency(ies) or local school districts in the targeted geographical area(s). The applicant also must document the support of the courts having jurisdiction over the targeted child welfare population and other public/private agencies involved in the proposed work, as appropriate. This documentation must include the following:
 - Letter(s) of commitment or MOU(s) from the relevant public child welfare agency(ies) and the appropriate early care and education system representative. The MOU(s) clearly describes, in detail, the roles and responsibilities of the project partners;
 - Evidence that the relevant public child welfare agency(ies) fully understand and are fully committed to the proposed project and demonstrate a willingness to be fully engaged in the activities that are described in the application;
 - Evidence that the relevant public child welfare agency(ies) will follow through on these commitments, regardless of changes in administration, economic status, or other foreseeable factors;
 - Any other evidence that would demonstrate the full commitment of the relevant public child welfare agency(ies) to making the proposed project a success.
 - Letter of commitment from the lead judge of the court(s) having jurisdiction over the targeted child welfare population; and
 - Letter(s) of commitment from all other public/private agencies involved in the proposed work.

Evaluation Maximum Points: 20

In reviewing the evaluation plan, reviewers will consider the extent to which:

1. The applicant proposes a clear and convincing plan for evaluating the project and satisfies the requirements for the evaluation published in this FOA. The methods of evaluation are feasible, comprehensive, and appropriate to the goals, objectives, and context of the project. The evaluation plan is strongly guided by the project's logic model. The project's evaluation plan would rigorously measure achievement of project objectives, changes in collaborative practices, and the impact of the project on the developmental outcomes for children ages birth to 5 years.

- 2. The methods of evaluation included in the application include the use of strong measures that are clearly related to the intended outcomes of the program as identified in the project logic model. The description of the evaluation in the application includes measures of outcomes, in addition to measures of inputs and outputs.
- 3. The applicant either demonstrates that they have the in-house capacity to conduct an objective and rigorous evaluation of the project or presents a sound plan for contracting with a third-party evaluator. The proposed evaluator has sufficient experience with research and/or evaluation, understands the population of interest, and demonstrates the necessary independence from the project to assure objectivity.
- 4. The application provides an appropriate, feasible, and realistic plan for using evaluation findings to produce ongoing documentation of project activities and results. The evaluation plan in the application includes performance feedback and periodic assessment of program progress that can be used to modify the program, as necessary, and serve as a basis for program adjustments.
- 5. The applicant presents a detailed and sound plan, addressing the factors described in this FOA, for strategically and effectively disseminating project information and findings.

Organizational Capacity

Maximum Points: 20

In reviewing the organizational profiles, reviewers will consider the extent to which:

- 1. The applicant's organization and any partnering organizations collectively have relevant experience and expertise with the administration, development, implementation, management, and evaluation of similar projects related to children ages birth to 5 years, and in supporting collaboration among the child welfare, early education, and other relevant child serving agencies. Each participating organization (including partners and/or subcontractors) possesses the organizational capability to fulfill its assigned roles and functions effectively.
- 2. The application demonstrates that the proposed project director and key project staff demonstrate sufficient relevant knowledge, experience, and capabilities (e.g., resume) to effectively institute and manage a project of this size, scope, and complexity. The role, responsibilities, and time commitments of each proposed project staff position, including consultants, subcontractors, and/or partners, is clearly defined (e.g., job description) and appropriate to the successful implementation of the proposed project.
- 3. The application includes a sound plan for achieving the objectives of the proposed project on time and within budget, including clearly defined responsibilities, timelines, and milestones for accomplishing project tasks and ensuring quality. The plan clearly defines the role and responsibilities of the lead agency. The plan clearly describes the effective management and coordination of activities carried out by any partners, subcontractors, and consultants (if applicable).
- 4. The application describes how there would be a mutually beneficial relationship between the proposed project and other work planned, anticipated, or underway with Federal assistance by the applicant.
- 5. The application demonstrates that efforts for collaborative service delivery have already been

undertaken prior to reviewing and responding to this FOA or it demonstrates that there is considerable community interest and commitment to developing these practices.

Budget and Budget Justification

Maximum Points: 5

In reviewing the budget and budget justification, reviewers will consider the extent to which:

- 1. The application includes a detailed narrative budget justification for each year of the project. The costs of the proposed project are reasonable, in view of the activities to be conducted and expected results and benefits. The budget includes the costs associated with travel to grantee meetings in Washington, DC.
- 2. The applicant's fiscal controls and accounting procedures would ensure prudent use, proper and timely disbursement, and accurate accounting of funds received under this FOA.

V.2. Review and Selection Process

No grant award will be made under this announcement on the basis of an incomplete application. No grant award will be made to an applicant that does not have an active CCR registration (<u>www.ccr.gov</u> or 1-866-606-8220).

Initial ACF Screening

Each application will be screened to determine whether it meets one of the following disqualification criteria as described in *Section III.3. Application Disqualification Factors*:

- Applications that are designated as late according to Section IV.3. Submission Dates and Times,
- Applications that are submitted in paper format without prior approval of an exemption from required electronic submission (Section IV.2. Request an Exemption from Required Electronic Application Submission), or
- Applications with requests that exceed the award ceiling stated in Section II. Award Information.

For those applications that have been disqualified under the initial ACF screening, notice will be provided by postal mail or by email. See *Section IV.3*. *Explanation of Due Dates* for information on Grants.gov's and ACF's acknowledgment of received applications.

Objective Review and Results

Applications competing for financial assistance will be reviewed and evaluated by objective review panels using the criteria described in *Section V.1. Criteria* of this announcement. Each panel is composed of experts with knowledge and experience in the area under review. Generally, review panels include three reviewers and one chairperson.

Results of the competitive objective review are taken into consideration by ACF in the selection of projects for funding; however, objective review scores and rankings are not binding. They are one element in the decision-making process.

ACF may elect not to fund applicants with management or financial problems that would indicate an inability to successfully complete the proposed project. Applications may be funded in whole or in part. Successful applicants may be funded at an amount lower than that requested. ACF reserves the right to consider preferences to fund organizations serving emerging, unserved, or under-served populations, including those populations located in pockets of poverty. ACF will also consider the geographic distribution of Federal funds in its award decisions.

Please refer to *Section IV.2*. of this announcement for information on non-Federal reviewers in the review process.

Approved but Unfunded Applications

Applications recommended for approval that were not funded under the competition because of the lack of available funds may be held over by ACF and reconsidered in a subsequent review cycle if a future competition under the program area is planned. These applications will be held over for a period of up to one year and will be recompeted for funding with all other competing applications in the next available review cycle. For those applications that have been deemed as approved but unfunded, notice will be given of such determination by postal mail.

V.3. Anticipated Announcement and Award Dates

Applications will be reviewed during the Summer 2012. Funded projects will have a start date no later than September 28, 2012.

VI. Award Administration Information

VI.1. Award Notices

Successful applicants will be notified through the issuance of a Notice of Award (NoA) that sets forth the amount of funds granted, the terms and conditions of the grant, the effective date of the grant, the budget period for which initial support will be given, the non-Federal share to be provided (if applicable), and the total project period for which support is contemplated. The NoA will be signed by the Grants Officer and transmitted via postal mail or email. Following the finalization of funding decisions, organizations whose applications will not be funded will be notified by letter signed by the cognizant Program Office head. Any other correspondence that announces to a Principal Investigator, or a Project Director, that an application was selected is not an authorization to begin performance.

Project costs that are incurred prior to the receipt of the NoA are at the recipient's risk and may be reimbursed only to the extent that they are considered allowable as approved pre-award costs. Information on allowable pre-award costs and the time period under which they may be incurred is available in *Section IV.5. Funding Restrictions*.

VI.2. Administrative and National Policy Requirements

Awards issued under this announcement are subject to the uniform administrative requirements and cost principles of 45 C.F.R. Part 74 (Awards And Subawards To Institutions Of Higher Education, Hospitals, Other Nonprofit Organizations, And Commercial Organizations) or 45 C.F.R. Part 92 (Grants And Cooperative Agreements To State, Local, And Tribal Governments). The Code of Federal Regulations (C.F.R.) is available at http://www.gpo.gov.

An application funded with the release of Federal funds through a grant award does not constitute, or imply, compliance with Federal regulations. Funded organizations are responsible for ensuring that their activities comply with all applicable Federal regulations.

Prohibition Against Profit

Grantees are subject to the limitations set forth in 45 C.F.R. Part 74, Subpart E-Special Provisions for Awards to Commercial Organizations (45 C.F.R. Part 74.81_Prohibition against profit), which states that,

"... no HHS funds may be paid as profit to any recipient even if the recipient is a commercial organization. Profit is any amount in excess of allowable direct and indirect costs."

Equal Treatment for Faith-Based Organizations

Grantees are also subject to the requirements of 45 C.F.R. Part 87.1(c), Equal Treatment for Faith-Based Organizations, which says, "Organizations that receive direct financial assistance from the [Health and Human Services] Department under any Department program may not engage in inherently religious activities such as religious instruction, worship, or proselytization as part of the programs or services funded with direct financial assistance from the Department." Therefore, organizations must take steps to completely separate the presentation of any program with religious content from the presentation of the Federally funded program by time or location *in such a way that it is clear that the two programs are separate and distinct.* If separating the two programs by time but presenting them in the same location, one program must *completely* end before the other program begins.

A faith-based organization receiving HHS funds retains its independence from Federal, State, and local governments, and may continue to carry out its mission, including the definition, practice, and expression of its religious beliefs. For example, a faith-based organization may use space in its facilities to provide secular programs or services funded with Federal funds without removing religious art, icons, scriptures, or other religious symbols. In addition, a faith-based organization that receives Federal funds retains its authority over its internal governance, and it may retain religious terms in its organization's name, select its board members on a religious basis, and include religious references in its organization's mission statements and other governing documents in accordance with all program requirements, statutes, and other applicable requirements governing the conduct of HHS funded activities.

Regulations pertaining to the Equal Treatment for Faith-Based Organizations, which includes the prohibition against Federal funding of inherently religious activities, Understanding the Regulations Related to the Faith-Based and Neighborhood Partnerships Initiative" are available at http://www.hhs.gov/partnerships/about/regulations/. Additional information, resources, and tools for faith-based organizations is available through The Center for Faith-based and Neighborhood Partnerships website at http://www.hhs.gov/partnerships/index.html and at the Administration for Children & Families: Toolkit for Faith-based and Community Organizations.

Award Term and Condition under the Trafficking Victims Protection Act of 2000

Awards issued under this announcement are subject to the requirements of Section 106 (g) of the Trafficking Victims Protection Act of 2000, as amended (22 U.S.C. § 7104). For the full text of the award term, go to http://www.acf.hhs.gov/grants/award_term.html. If you are unable to access this link, please contact the Grants Management Contact identified in *Section VII. Agency Contacts* of this announcement to obtain a copy of the term.

Requirements for Drug-Free Workplace

The Drug-Free Workplace Act of 1988 (41 U.S.C. § 8102 et seq.) requires that all organizations receiving grants from any Federal agency agree to maintain a drug-free workplace. By signing the application, the Authorizing Official agrees that the grantee will provide a drug-free workplace and will comply with the requirement to notify ACF if an employee is convicted of violating a criminal drug statute. Failure to comply with these requirements may be cause for debarment. Government wide requirements for Drug-Free Workplace for Financial Assistance are found in 2 C.F.R. part 182; HHS implementing regulations are set forth in 2 C.F.R. part 382.400. All recipients of ACF grant funds must comply with the requirements in Subpart B - Requirements for Recipients Other Than Individuals, 2 C.F.R. part 382.225.

The rule is available atRequirements for Drug-Free Workplace.

Debarment and Suspension

HHS regulations published in 2 CFR part 376 implement the governmentwide debarment and suspension system guidance (2 CFR part 180) for HHS' non-procurement programs and activities. "Non-procurement transactions" include, among other things, grants, cooperative agreements, scholarships, fellowships, and loans. ACF implements the HHS Debarment and Suspension regulations as a term and condition of award. Grantees may decide the method and frequency by which this determination is made and may check the Excluded Parties List System (EPLS) located at https://www.epls.gov/, although checking the EPLS is not required. More information is available at https://www.acf.hhs.gov/grants/grants/ resources.html.

Pro-Children Act

The Pro-Children Act of 2001, 20 U.S.C. §§ 7181 through 7184, imposes restrictions on smoking in facilities where federally funded children's services are provided. HHS grants are subject to these requirements only if they meet the Act's specified coverage. The Act specifies that smoking is prohibited in any indoor facility (owned, leased, or contracted for) used for the routine or regular provision of kindergarten, elementary, or secondary education or library services to children under the age of 18. In addition, smoking is prohibited in any indoor facility or portion of a facility (owned, leased, or contracted for) used for the routine or regular provision of federally funded health care, day care, or early childhood development, including Head Start services to children under the age of 18. The statutory prohibition also applies if such facilities are constructed, operated, or maintained with Federal funds. The statute does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, portions of facilities used for inpatient drug or alcohol treatment, or facilities where WIC coupons are redeemed. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000 per violation and/or the imposition of an administrative compliance order on the responsible entity.

HHS Grants Policy Statement

The HHS Grants Policy Statement (HHS GPS) is the Department of Health and Human Services' single policy guide for discretionary grants and cooperative agreements. ACF grant awards are subject to the requirements of the HHS GPS, which covers basic grants processes, standard terms and conditions, and points of contact, as well as important agency-specific requirements. Appendices to the HHS GPS include a glossary of terms and a list of standard abbreviations for ease of reference. The general terms and conditions in the HHS GPS will apply as indicated unless there are statutory, regulatory, or award-specific requirements to the contrary that are specified in the Notice of Award (NoA). The HHS GPS is available ahttp://www.acf.hhs.gov/grants/grants_related.html.

VI.3. Reporting

Grantees under this funding opportunity announcement will be required to submit performance progress and financial reports periodically throughout the project period. The frequency of required reporting is listed later in this section. Final reports may be submitted in hard copy to the Grants Management Office Contact listed in *Section VII. Agency Contacts* of this announcement. Instructions on submission of reports electronically will be provided with award documents.

Performance Progress Reports (PPR)

ACF grantees are required to submit the SF-PPR Cover Page. ACF Program Offices that utilize reporting forms or formats in addition to, or instead of, the SF-PPR have listed the reporting requirements later in

this section.

Grant award documents will inform grantees of the appropriate performance progress report form or format to use. Grantees should consult their award documents to determine the appropriate performance progress report format required under their award. Performance progress reports are due 30 days after the end of the reporting period.

Final program performance reports are due 90 days after the close of the project period. The SF-PPR may be found athttp://www.acf.hhs.gov/grants/grants_resources.html.

Federal Financial Reports (FFR)

As of February 1, 2011, HHS began the transition from use of the SF-269, Financial Status Report (Short Form or Long Form) to the use of the SF-425 Federal Financial Report for expenditure reporting. SF-269s will no longer be accepted for expenditure reports due after that date. If an SF-269 is submitted, the ACF will return it and require the recipient to complete the SF-425.

The transition strategy is allowing individual HHS Operating Divisions to select--from a limited number of options--the approach that best fits their programs and business process. This transition does not affect completion or submission of the cash reporting to the HHS Division of Payment Management's Payment Management System (PMS). The primary features of this transition for recipients are that OPDIVs that previously required electronic submission of the SF-269 will receive the SF-425 expenditure reports electronically and, until further notice, OPDIVs that have been receiving expenditure reports in hard copy will continue to do so.

All expenditure reports will be due on one of the standard due dates by which cash reporting is required to be submitted to PMS or at the end of a calendar quarter as determined by the Operating Division. As a result, a recipient that receives awards from more than one OPDIV may be subject to more than one approach, but will not be required to change its current means of submission or be subjected to more than eight standard due dates.

Beginning with budget periods which end from January 1 - March 31, 2011, and for <u>all</u> budget periods thereafter, all affected ACF grantees will be required to submit an SF-425 report as frequently as is required in the terms and conditions of their award using due dates for reports to PMS.

For budget periods ending in the months of: The FFR (SF-425) is due to ACF on:

January 01 through March 31 April 30
April 01 through June 30 July 30
July 01 through September 30 October 30
October 01 through December 31 January 30

Fillable versions of the SF-425 form in Adobe PDF and MS-Excel formats, along with instructions, are available at http://www.whitehouse.gov/omb/grants_forms, www.forms.gov, and on the ACF Funding Opportunity Website Forms page.

Further instructions will be provided, as necessary, with award terms and conditions that will address specific reporting periods and due dates on an award-by-award basis. Additional information on frequency of reporting is available on the ACF Funding Opportunities website at

http://www.acf.hhs.gov/grants/msg sf425.html.

For planning purposes, reporting periods for awards made under this announcement are as follows:

Program Progress Reports: Semi-Annually Financial Reports: Semi-Annually

Awards issued as a result of this funding opportunity may be subject to the Transparency Act subaward and executive compensation reporting requirements of 2 C.F.R. Part 170. See ACF's <u>Award Term for Federal Financial Accountability and Transparency Act (FFATA) Subaward and Executive Compensation Reporting Requirement implementing this requirement and additional award applicability information.</u>

SF-428 Tangible Property Report and SF-429 Real Property Status Report

As of April 1, 2012, the Administration for Children and Families will begin requiring the use of the SF-428 (Tangible Personal Property Form) as well as the SF-429 (Real Property Status Report).

The SF-428 is a standard form to be used by awarding agencies to collect information related to tangible personal property (equipment and supplies) when required by a Federal financial assistance award. The form consists of the cover sheet (SF-428) and three attachments to be used as required: Annual Report; Final (Award Closeout) Report and a Disposition Request/Report. A Supplemental Sheet, SF-428S, may be used to provide detailed individual item information.

The SF-429 is a standard report to be used by recipients of Federal financial assistance to report real property status (Attachment A) or to request agency instructions on real property (Attachments B, C) that was/will be provided as Government Furnished Property (GFP) or acquired (i.e., purchased or constructed) in whole or in part under a Federal financial assistance award (i.e., grant, cooperative agreement, etc.). This includes real property that was improved using Federal funds and real property that was donated to a Federal project in the form of a match or cost share donation. This report is to be used for awards that establish a Federal Interest on real property.

Beginning with budget periods ending September 30, 2012 and for all budget periods thereafter, all ACF grantees will be required to submit (as applicable) an SF-428 and SF-429 report as frequently as is required in the terms and conditions of their award.

The forms are available at http://www.whitehouse.gov/omb/grants forms.

VII. Agency Contacts

Program Office Contact

Elaine Stedt
Administration for Children and Families
Administration for Children, Youth and Families
Children's Bureau
Portals Building
1250 Maryland Avenue, SW

Washington, DC 20024 Phone: (202) 205-7941 Fax: (202) 260-9345

Email: elaine.stedt@acf.hhs.gov

Office of Grants Management Contact

Daphne Weeden CB Operations Center c/o Lux Consulting Group 8405 Colesville Road, Suite 600 Silver Spring, MD 20910

Phone: (866) 796-1591 Email: cb@luxcg.com

Federal Relay Service:

Hearing-impaired and speech-impaired callers may contact the Federal Relay Service for assistance at 1-800-877-8339 (**TTY** - Text Telephone or **ASCII** - American Standard Code For Information Interchange).

VIII. Other Information

Reference Websites

U.S. Department of Health and Human Services (HHS) on the Internet http://www.hhs.gov/.

Administration for Children and Families (ACF) on the Internet http://www.acf.hhs.gov/.

Administration for Children and Families - ACF Funding Opportunities homepage http://www.acf.hhs.gov/grants/.

Catalog of Federal Domestic Assistance (C.F.D.A.) https://www.cfda.gov/.

Code of Federal Regulations (C.F.R.) http://www.gpo.gov.

United States Code (U.S.C) http://www.gpoaccess.gov/uscode/.

All required Standard Forms, assurances, and certifications are available on the ACF Forms page at http://www.acf.hhs.gov/grants/grants resources.html.

Grants.gov Forms Repository webpage

at http://www.grants.gov/agencies/aforms repository information.jsp.

Versions of other Standard Forms (SFs) are available on the Office of Management and Budget (OMB) Grants Management Forms web site at http://www.whitehouse.gov/omb/grants forms/.

For information regarding accessibility issues, visit the Grants.gov Accessibility Compliance Page at http://www07.grants.gov/aboutgrants/accessibility compliance.jsp

Sign up to receive notification of ACF Funding Opportunities at www.grants.gov/applicants/email-subscription.jsp.

Application Checklist

Applicants may use the checklist below as a guide when preparing your application package.

| What to Submit | Where Found | When to Submit |
|-------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Protection of Human Subjects Assurance Identification/IRB Certification/Declaration of Exemption (Common Rule) | Referenced in Section IV.2. Forms, Assurances, and Certifications of the announcement. Additional information and necessary forms are available at http://www.hhs.gov/ohrp/assurances/forms/index.html . This information may be submitted in the appendices to the application and will not count in the limitations listed in Section VI.2. Formatting Requirements. | Submission of the required information and forms is due with the application package by the due date listed in the <i>Overview</i> and <i>Section IV.3. Submission Dates and Times</i> . If the information is not available at the time of application, it must be submitted prior to the award of a grant. |
| Survey on Ensuring Equal Opportunity for Applicants | Non-profit private organizations (not including private universities) are encouraged to submit the survey with their applications. Applicants applying electronically, may submit this survey along with the application as part of the appendix or as a separate document. Applicants submitting in paper, please place the completed survey in an envelope labeled "Applicant Survey." Seal the envelope and include it along with the application package. The survey is referenced in Section | Submission is voluntary. Submission may be made with the application by the application due date listed in the <i>Overview</i> and <i>Section IV.3. Submission Dates and Times</i> . Or, it may be submitted prior to the award of a grant. |
| | IV.2. of the announcement. The survey may be found at http://www.acf.hhs.gov/grants/grants resources.html. The survey will not count in the page limitations. | |

| SF-424 - Application for Federal Assistance and SF-P/PSL - Project/Performance Site Location(s) | Referenced in Section IV.2. and found at http://www.acf.hhs.gov/grants/grants resources.html and at the Grants.gov Forms Repository at http://www.grants.gov/agencies/aforms_repository_information.jsp. | Submission is due by the application due date found in the <i>Overview</i> and in <i>Section IV.3. Submission Dates and Times</i> . |
|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SF-424A - Budget Information - Non-Construction Programs and SF-424B - Assurances - Non-Construction Programs | Referenced in Section IV.2. and found at http://www.acf.hhs.gov/grants/grants resources.html. | Submission is due by the application due date found in the <i>Overview</i> and in <i>Section IV.3. Submission Dates and Times</i> . |
| Certification Regarding Lobbying | Referenced in <i>Section IV.2</i> . of the announcement and found at http://www.acf.hhs.gov/grants/grants resources.html. | Submission is due with the application package. If it is not submitted with the application package, it may also be submitted prior to the award of a grant. |
| SF-LLL - Disclosure of Lobbying Activities | "Disclosure Form to Report Lobbying" is referenced in <i>Section IV.2</i> . and found at http://www.acf.hhs.gov/grants/grants resources.html. Submission of this form is required if any funds have been paid, or will be paid, to any person for influencing, or attempting to influence, an officer or employee of any agency, a Member of Congress, an officer or employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan. | If submission of this form is applicable, it is due prior at the time of application. It may also be submitted prior to the award of a grant. |
| Table of Contents | Referenced in Section IV.2. The Project Description. This is an element of the Project Description and will usually be counted in page limitations listed in Section IV.2. Formatting Requirements. | Submission is due as part of the Project Description by the application due date found in the <i>Overview</i> and in <i>Section IV.3. Submission Dates and Times</i> . |

| Project Summary/Abstract | Referenced in Section IV.2. The Project Description of the announcement. It is an element of the Project Description and will be counted in page limitations that are stated in Section IV.2. Formatting Requirements. | Submission is due by the application due date found in the <i>Overview</i> and in <i>Section IV.3. Submission Dates and Times</i> . |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| The Project Description | Referenced in Section IV.2. The Project Description. This is the title for the project narrative that describes the applicant's plan for the project. | Submission is due by the application due date found in the <i>Overview</i> and in <i>Section IV.3. Submission Dates and Times</i> . |
| Logic Model | Referenced in Section IV.2. The Project Description of the announcement. It is an element of the Project Description and will be counted in page limitations that are stated in Section IV.2. Formatting Requirements. | Submission is due with the application package by the application due date found in the <i>Overview</i> and in <i>Section IV.3</i> . Submission Dates and Times. |
| The Project Budget and Budget Justification | Referenced in Section IV.2. The Project Budget and Budget Justification of the announcement. | Submission of the Project Budget is required on the appropriate Standard Form (424A or 424C). The Budget Justification is a separate document that may be no longer than 10 pages and is due by the application due date found in the <i>Overview</i> and in <i>Section IV.3. Submission Dates and Times</i> . |
| Third-Party Agreements | Referenced in Section IV.2. of the announcement under "Project Description." | If available, submission is due by the application due date found in the Overview and in Section IV.3. If not available at the time of application submission, due by the time of award. |

Proof of Non-Profit Status

Referenced in *Section IV.2. The Project Description* of the announcement under "Legal Status of Applicant Entity." Proof of non-profit status may be submitted as part of appendices to the application package. It is not considered as part of the project narrative/plan.

Proof of non-profit status should be submitted with the application package by the due date listed in the *Overview* and *Section IV.3. Submission Dates and Times*. If it is not available at the time of application submission, it must be submitted prior to the award of a grant.

Project Sustainability Plan

Referenced in *Section IV.2. The Project Description* of the announcement. It is an element of the Project Description and will be counted in page limitations that are stated in *Section IV.2. Formatting Requirements*.

Submission is due by the application due date found in the *Overview* and in *Section IV.3. Submission Dates and Times*.

Executive Order 12372, "Intergovernmental Review of Federal Programs,"

and

45 CFR Part 100,
"Intergovernmental Review of
Department of Health and
Human Services Programs and
Activities"

Applicants should go to the following URL for the official list of the jurisdictions that have elected to participate in E.O. 12372 http://www.whitehouse.gov/omb/grants-spoc/ as indicated in Section IV.4. Intergovernmental Review of this announcement. The Executive Order and CFR require that applicants submit all required application materials to their State Single Point of Contact (SPOC) and indicate the date of submission on the Standard Form (SF) 424 at item 19.

Submission of application materials is due to SPOC by the application due date listed in the *Overview* and in *Section IV.3. Submission Dates and Times*.

Appendices